

Budget Forum

6/24/2025 Loïc Audusseau - IVP Administrative Services

Budget Forum – June 24, 2025

Rules of Engagement

- This forum is recorded.
- Feel free to type questions or comments in the Chat during the presentation.
- Hold **verbal** questions until the end
- At the end of the presentation, raise your virtual hand if you have questions or comments.

Monthly Budget to Actuals Report

Intro

- **Purpose:** Provide monthly transparency on actual expenditures compared to the adopted and adjusted budgets.
- **Background:** Responds to longstanding campus requests for greater budget visibility by VP area.
- **Scope:** Unrestricted General Fund (Fund 11); excludes categorical and restricted funds.

Summary of Total Fund 11 (Districtwide)

Category	April 2025	May 2025	June 2025	Change (May → June)
Adjusted Budget	\$192.2 million	\$185.8 million	\$186.6 million	▲ \$0.8 million
Actual Expenditures	\$136.8 million	\$145.7 million	\$155.1 million	▲ \$9.4 million
Encumbrances	\$3.1 million	\$2.6 million	\$2.1 million	▼ \$0.5 million
Remaining Variance	\$52.3 million	\$37.5 million	\$29.5 million	▼ \$8.0 million
Spend Rate	~71%	~78%	~83%	▲ 5%

Observations and Insights – June vs. May

- Sustained Spending Activity: Actuals rose to \$155.1M, up from ~\$145.5M in May.
- Improved Budget Utilization: Districtwide spend rate reached 83.1%, up from 78%.
- Encumbrances Trending Down: June encumbrances fell further, signaling closure of prior obligations.
- **Final Surge:** June saw last-minute processing of payroll, invoices, and service orders—typical for fiscal year close.

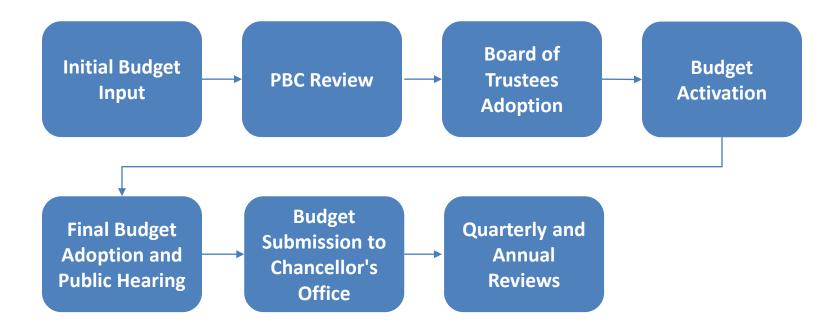
Area-by-Area Highlights

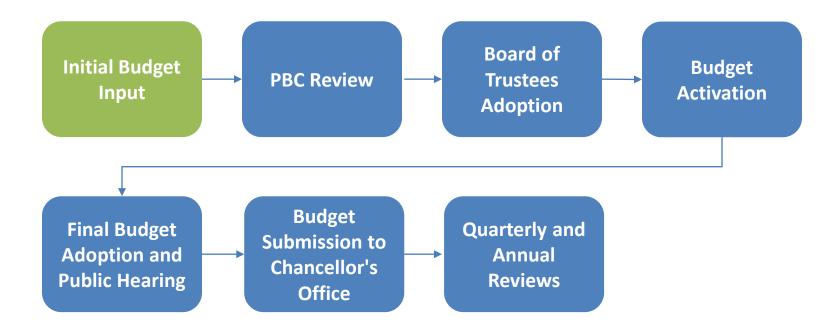
VP Area	Adjusted Budget	Actuals	Variance	Spend Rate	Change
President's Office	\$6.18M	\$5.16M	\$1.02M	85.7%	▲ 6%
Human Resources	\$3.06M	\$2.75M	\$0.31M	90.8%	▲ 8%
Academic Affairs	\$99.46M	\$93.00M	\$6.41M	93.6%	▲ 0.6%
Student Services	\$22.55M	\$15.72M	\$6.83M	70.4%	▼ 8%
Administrative Services	\$34.81M	\$26.95M	\$7.86M	80.2%	▲ 4%
District-Wide Costs	\$20.56M	\$11.49M	\$9.07M	59.4%	▲ 4%

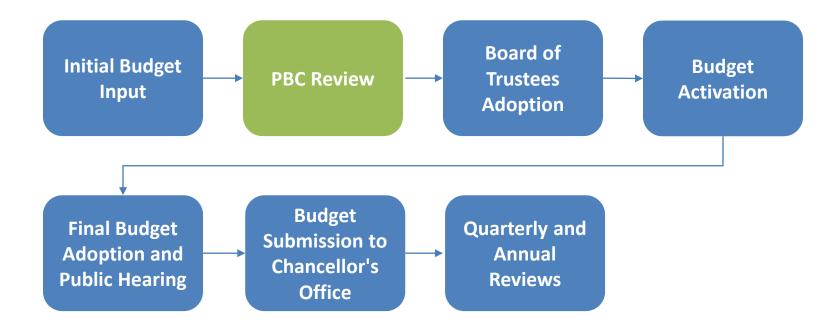
Conclusion & Key Takeaways

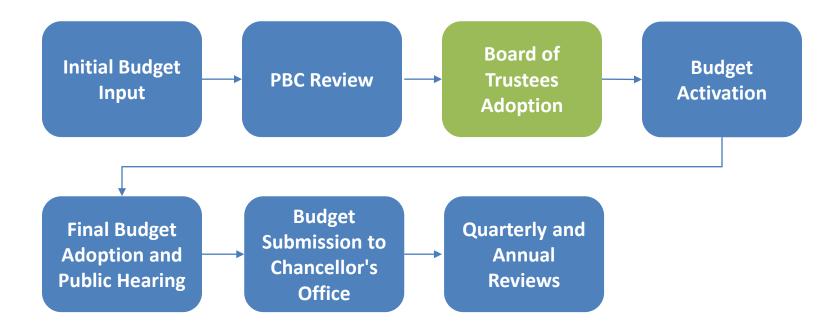
- Year-End Execution Completed: Spending pushed above 83%, aligning with fiscal close practices.
- Academic Affairs Dominance: Continues to represent the majority of unrestricted expenditures.
- **Student Services Lag:** Low spend rate (70.4%) may reflect vacant positions or unspent program allocations.
- **District-Wide Concerns:** Still low at 59.4%—revisit for delayed transfers or savings.
- **Strategic Insight:** This final report informs carryforward balances and budget rebasing for FY 2025–26.

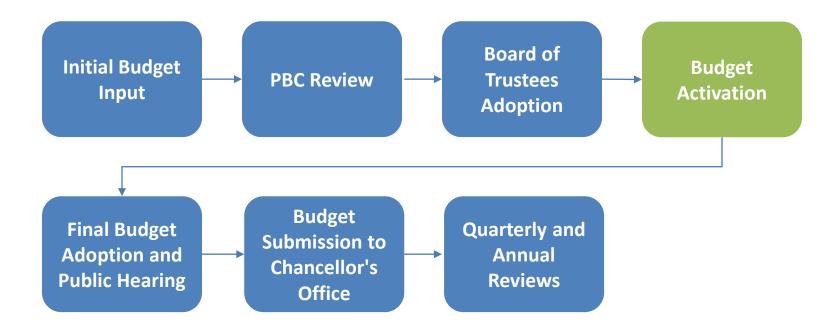
Tentative Budget 25-26

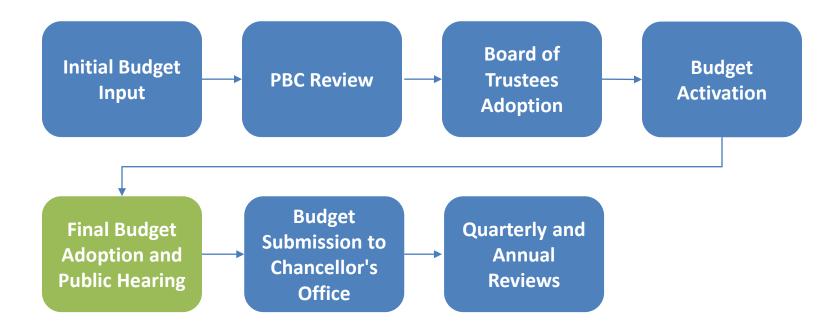


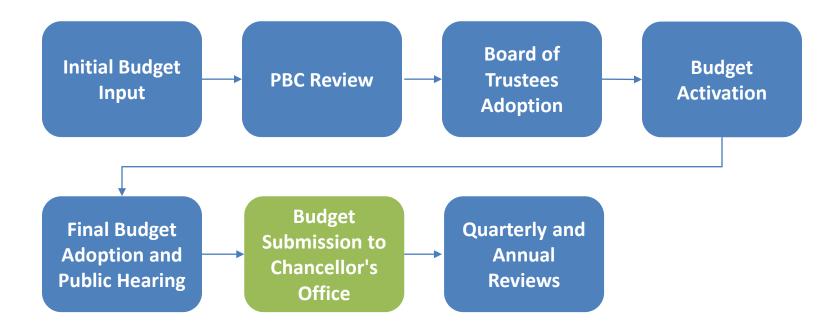


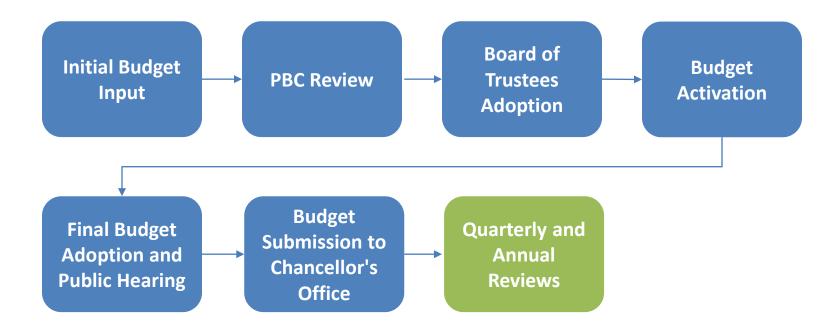












Purpose of the Tentative Budget

- Authorizes the District to begin spending on July 1, 2025, before the Final Budget is adopted.
- Serves as a **preliminary financial plan** pending final approval on September 12, 2025.
- **Required by state law** to ensure a balanced budget is adopted by June 30.
- Applies to all California community college districts.
- Based on Governor's May Revise and best available information.
- Subject to revision before final budget adoption in September.

Fiscal Overview

- Projected Beginning Fund Balance: \$46.55M
- Total Revenues: \$182.1M
- Total Expenditures: \$182.03M
- Estimated Ending Fund Balance: \$46.61M
- Balanced using a combination of one-time/ongoing solutions

25-26 Tentative Budget Revenue & Appropriations

	2023-24 Actuals ¹		2024-25 Estimated Actuals		2025-26 Projected Budget		2026-27 Projected Budget		2027-28 Projected Budget	
Total Revenues	\$	176,629,391	\$	175,568,589	\$	182,094,448	\$	188,155,057	\$	194,344,329
Total Expenditures	\$	188,222,926	\$	175,526,697	\$	182,031,861	\$	189,823,457	\$	194,129,733
Surplus / (Deficit)	\$	(11,593,535)	\$	41,892	\$	62,587	\$	(1,668,400)	\$	214,596
Beginning Fund Balance	\$	58,127,316	\$	46,506,976	\$	46,548,868	\$	46,611,455	\$	44,943,055
Ending Fund Balance Projections	\$	46,533,781	\$	46,548,868	\$	46,611,455	\$	44,943,055	\$	45,157,651
<u>Reserves</u> State Required Reserve (3%)	\$	5,646,688	\$	5,265,801	\$	5,460,956	\$	5,694,704	\$	5,823,892
Board Required Reserve (6%)	\$	11,293,376	\$	10,531,602	\$	10,921,912	\$	11,389,407	\$	11,647,784

Revenue & Appropriations Assumptions

- Estimated **Beginning Fund Balance** = \$46.5M
- Projected 2025-26 Cost of Living Adjustment (COLA) increase = 2.30% or \$ 3.5M (May Revise)
- **General Apportionment Revenue** (SCFF) = \$156M
- **Other revenues** (Federal, State, Local) = \$22M
- Contributions In = \$3.8M (from STRS PERS Future Pension Liability - Fund 16 – One-time transfer)
- Total Estimated Revenue: \$182M

Revenue & Appropriations Assumptions

- Step and Column Movement for Certificated and Classified employees (including Benefits): \$2.7M
- State Pension Contributions
- Budget for **Utility Cost Increases** (+10% or \$498K)
- Budget for Interfund Transfers from F11: \$5.8M (Parking Services / Technology Refresh / Capital Outlay / Property & Liability Insurance)
- Reduced **Supplies, Services & Equipment** budget by \$2.1M
- SRP savings: \$8.7M
- SRP Annual Administration Costs to PARS: \$1.5M

Structural Deficit & Sustainability

- 3rd consecutive year of structural deficit spending
- Budget is balanced through:
 - Targeted expenditure reductions
 - Strategic position management (i.e. SRP)
- Long-term sustainability requires:
 - Continued shared governance input
 - Full implementation of Budget Leadership Strategies

Addressing the Structural Deficit

- Although the multi-year structural deficit appears to be resolved, this outcome is contingent on three (3) key assumptions:
- 1. Academic Affairs' FTES projections must materialize as expected.
- 2. The State must fully honor its Proposition 98 funding obligations.
- 3. ECC can maintain strong expenditure control

Next Steps

- Legislature and Governor resolve differences in Budget
- **Board approval** of the 25-26 tentative budget on 6/26/25.
- The Governor reviews and acts on the legislative budget proposal and signs the state budget **by June 30th**
- After June 30th, State issues Trailer Bill language on specifics of Budget Act
- Late July: Preliminary SCFF apportionment revenues will be released to ECC by Chancellor's Office.
- ECC Projected Revenues/Expenditures will be adjusted as necessary for Final Budget
- Board of Trustees Adopts Final 2024-25 Budget in September

Q&A

