### CHIEF TECHNOLOGY OFFICER

Classification: Classified Administrator Retirement Type: PERS\*

Salary Range: 22 Revised/Board Approval: June 17, 2024

# **KEY ROLES/RESPONSIBILITIES**

Under direction of the Vice President for Administrative Services, exercise overall leadership of the Information Technology department providing administrative supervision over assigned positions. Provide vision and leadership to develop, organize and implement the department's goals and objectives; plan, develop, organize schedule, direct, improve and evaluate the department's programs, services, and activities; and provide oversight, development, and coordination of all elements of the areas assigned, including enterprise information systems and services; network programming, security, project prioritization and management; systems implementation; shared information system interfaces; voice and data systems; disaster and data recovery; distance learning technologies, hardware/software acquisition; web services; and system design.

Foster a culture of collaboration, mutual respect, innovation, and continuous improvement throughout the department and Administrative Services Area; lead by example; actively participate in and support College-wide shared governance components and activities and other collaborative processes; encourage professional excellence among assigned staff; and promote, foster, and facilitate an organizational culture of customer service, teamwork, and innovation.

# **SUPERVISION RECEIVED and EXERCISED**

- Receive general direction from the Vice President for Administrative Services.
- Supervise, motivate, and evaluate the performance of assigned staff, interview and select employees; recommend promotions, transfers, reassignment, termination, and disciplinary actions to the assigned reporting level.
- Review and recommend staffing patterns, approve goals and performance objectives for personnel.
- Provide consistent direction in administering the collective bargaining agreements with faculty and classified employees; understand and interpret agreements for faculty and staff as directed.
- Foster a culture of sensitivity to and an understanding of the diverse academic, socioeconomic, cultural, linguistic, ethnic backgrounds and disabilities of community college students, faculty, and staff.

#### REPRESENTATIVE DUTIES

The following duties and responsibilities are typical for this position. Incumbents may not perform all the listed duties and/or may be required to perform additional or different duties from those set forth below to address business needs and changing business practices.

#### I. LEADERSHIP

- Lead, direct, and manage the planning, development, organization, scheduling, direction, performance, and evaluation of programs and services of assigned departments or units. Articulate a clear vision of assigned areas, including services, applications, and benefits provided. Lead and manage change within assigned departments or units and across the Administrative Services Area as directed.
- Demonstrate effective leadership in long-range planning, program review, and resource development activities. Promote transparency within and among assigned units or departments.
- 3. Participate actively in the life of the College, including operational processes and initiatives, by serving on or leading College committees, workgroups, task forces, and councils as assigned.
- 4. Strengthen quality educational and support services to promote and empower student learning, success, and self-advocacy. Prepare and implement the department's budget.
- 5. Provide vision, leadership, and advocacy to enhance innovation and participation in issues related to areas of assignment to ensure ongoing sustainability of the College.
- 6. Support student learning using a variety of effective instructional methods, educational technologies, and college resources.
- 7. Demonstrate full accountability for effective and efficient utilization of resources. Control and authorize expenditures in accordance with established guidelines. Measure and assess outcomes. Identify opportunities for improvement and implement actions to strengthen services to students and the campus community.
- 8. Serve as Campus Security Authority (CSA) for Clery Act reporting requirements. Maintain up-to-date certification for CSA status.

## II. FUNCTIONAL RESPONSIBILITIES: College Level

- 1. Serve as a key advisor to the Vice President on strategic matters related to Information Technology and other administrative concerns. Provide administrative guidance to the Vice President in developing and implementing strategic plans, goals, objectives, policies, and priorities.
- Provide effective leadership and guidance over all aspects of the areas assigned, including resource planning, budgeting, tracking, and reporting. Provide technical expertise as directed.
- 3. Provide leadership over, monitor, and improve the delivery of services throughout the areas assigned. Promote an effective work environment that supports high performance teamwork, continuous improvement, and ongoing sustainability of College resources.
- 4. Ensure the fiscal integrity of the College to promote and empower student learning, success, and self-advocacy.

- 5. Participate in grievances, disciplinary meetings, legal matters, and other employment related activities within areas assigned. Be alert for and effectively manage trouble spots in assigned service areas.
- 6. Provide timely operational, technical, and financial information to the Vice President and other College administrators, as directed. Interpret routine policies and regulations and recommend appropriate courses of action in unusual and complex circumstances. Demonstrate effective stewardship through continuous monitoring and reporting of resource needs, deployment, and utilization.
- Ensure that all programs, services, activities, events, and experiences demonstrate sensitivity to and understanding of the diverse academic, socioeconomic, cultural, linguistic, disability, racial, and ethnic backgrounds of community college students, faculty, and staff.

# **FUNCTIONAL RESPONSIBILITIES**: Job Level

- 8. Articulate a clear vision of technology uses and benefits. Develop a continuous information technology planning process to serve faculty, staff, students, and the community. Develop, update, implement, and maintain the District's Technology Plan working collaboratively with instructional technology proponents.
- Plan, direct, coordinate, and implement new and existing technology, systems, and applications for continuous support to business and academic operations. Oversee and guide the information technology infrastructure to maximize efficiency, productivity, and access.
- 10. Design, implement and maintain a high quality, open architecture, service-based information technology infrastructure, and educate and inform the staff of its availability and capabilities.
- 11. Ensure the continuous delivery of quality technology and support through effective needs assessment, system design, and selection and implementation processes. Interact with internal and external customers to define needs, evaluate operations, and enact improvements and enhancements.
- 12. Oversee the effective development, design, implementation, and conversion to new applications, environments, and software programs.
- 13. Develop, maintain, and evaluate policies, procedures, standards, capacity, and infrastructure required to provide flexible and cost-effective information technology services that support high quality educational and institutional support services.
- 14. Develop a detailed Business Continuity Plan to ensure ongoing user access to technology resources. Develop and maintain a system recovery plan in the event of power failure, damage to system, etc. Direct and facilitate correction of any system failures, including root cause analysis.
- 15. Provide managerial direction for the full development, implementation, and refinement of all systems, including the College's integrated academic and administrative software computing systems.

- 16. Conceptualize, analyze, design, and program highly diverse and complex software programs for administrative and academic users. Review and approve systems, applications, and security specifications and standards for administrative and academic application networks and software.
- 17. Research alternative methods, designs, and programming concepts to keep the College at the forefront of technological advancement. Maintain an awareness of and in-depth knowledge of current technology and products to determine appropriate specifications for equipment which may be required. Keep informed of new emerging technologies by participating in organizations, committees, task forces, and special assignments.
- 18. Initiate partnerships and linkages to business and industry entities to enhance the acquisition of, access to, and efficient use of technology resources.
- 19. Review and recommend contracts and services for information technology and related services and equipment. Prepare recommendations and/or contracts, as appropriate, and submit them to the administration and/or the Board of Trustees for consideration.

#### III. RELATIONSHIPS

- 1. Develop and enhance partnerships with schools, colleges, universities, businesses, and community-based organizations to respond to the educational, workforce training, and economic development needs of the community.
- 2. Advance an effective process of collaboration and collegial consultation conducted with integrity and respect to inform and strengthen decision-making.
- Work closely with other departments within the Administrative Services Area and across
  the College to foster and facilitate a seamless student experience and increase student
  success.
- 4. Work cooperatively and communicate effectively with College administrators and staff, representatives of State and federal agencies, educational institutions, social service organizations, community representatives, and others to coordinate and implement assigned programs and activities and provide information to others.
- Organize and attend a variety of administrative and staff meetings related to strategic planning, budget, advisory committees, and other assigned activities; participate in consultation, shared governance, and appropriate advisory committee meetings. Chair committees as assigned.
- 6. Maintain and encourage effective communication with assigned staff by holding regular staff meetings. Provide timely information to staff about issues, programs, and practices affecting the department, Administrative Services Area, and the College.
- 7. Network with professional colleagues inside and outside of the College. Attend workshops and professional conferences to stay informed of new developments and technologies; serve on a variety of campus, community, and state committees; meet with representatives of business, industry, and local government as appropriate.
- 8. Participate as an active member of the Vice President of Administrative Services management team.

### IV. ORGANIZATION MANAGEMENT

- 1. Maintain up-to-date knowledge of the regulations, policies, requirements, and eligibility criteria for assigned programs and ensure compliance with the College's policies, procedures, and practices.
- Strengthen processes, programs, and services through the effective and efficient use of assessment, program review, planning, and resource allocation. Establish priorities in conjunction with the College's comprehensive planning and budgeting guidelines. Develop and implement an organizational structure that maximizes utilization of resources and ensures effective and efficient delivery of services.
- 3. Train, supervise, motivate, and evaluate the performance of managerial, professional, operational, technical, and support personnel as assigned; recommend transfers, reassignment, termination, and disciplinary actions as needed; delegate and review assignments and projects; evaluate work products and results, develop appropriate procedures to accommodate need for information and assistance; establish and monitor timelines and prioritize work. Monitor employee performance on a regular basis and provide coaching for performance improvement and/or development as needed. Anticipate, prevent, and resolve conflicts under areas of supervision.
- 4. Plan for efficient and appropriate use and security of assigned facilities; assure compliance with health and safety regulations.
- 5. Work with Information Technology personnel on a continual basis to enhance and improve relevant computer systems. Learn and apply emerging technologies to perform duties and provide services in an efficient, organized, and timely manner. Work to modernize infrastructure and technological resources to facilitate a positive learning and working environment and promote student success.
- 6. Perform other duties as assigned.

#### **MINIMUM QUALIFICATIONS**

**Education:** Bachelor's degree from an accredited college or university in a directly related field (computer science, management information systems, business information management, computer engineering or other related equivalent).

**Experience:** Five (5) years of full-time management experience overseeing all aspects of an information systems program which utilizes distributive data processing and a large, complex network.

### LICENSES AND OTHER REQUIREMENTS

Valid California driver's license

(Note that for travel reimbursements, a valid California driver's license and successful completion of the District's Defensive Driver Training program is required.)

#### **DESIRED QUALIFICATIONS**

**Desirable Education:** Master's degree from an accredited college or university with a major in computer science, business information management, computer engineering or other related equivalent.

**Desirable Experience:** Broad experience working with computerized financial, personnel, payroll, and student systems and processes and related software; principles and practices related to system audit and security. Significant experience leading, motivating, directing, training, and evaluating personnel and a demonstrated commitment and ability establishing excellent customer services and end-user satisfaction.

# Knowledge/Areas of Expertise: College Level

- California Education Code, Title 5, Chancellor's Office administrative procedures,
   Federal laws and regulations and other legal parameters that affect the policies and practices of the College.
- Comprehensive understanding of higher education principles and practices in community colleges, including the mission of the California Community Colleges.
- Community college organization, operations, policies, and objectives, including specific policies and procedures of El Camino College covering the departments or units supervised.
- Specific needs and interests of community college students.
- Principles of business administration, management, marketing, and record keeping.
- Effective organizational and management practices pertaining to the analysis and evaluation of projects, programs, policies, procedures, department performance metrics, and operational needs.
- Effective fiscal management strategies, including comprehensive understanding of budget concepts, principles, and practices, and effective budget administration and control.
- Effective financial reporting and record keeping.
- Grant proposal writing and special funding resources applicable to areas supervised.
- Appropriate risk management strategies, safety precautions, and procedures.
- Principles of communicating and collaborating effectively with diverse students, faculty, staff, and administration.
- Effective methods for conflict resolution and crisis management.
- Evaluation and statistical methodology for preparation of statistical research and reports.
- Effective marketing, promotion, and public relations techniques. Preparation, publication, and distribution of informational and promotional materials related to areas assigned.
- Effective written and oral communication skills. Effective interpersonal skills using tact, patience, and courtesy. Effective collaboration, communication, and consensus-building techniques.
- Effective needs assessment methods and project management practices. Effective data management, record-keeping, and reporting techniques. Understanding of key performance indicators, goals, and measurable objectives and how to implement them.
- Effective leadership, administration, organizational planning, supervision, training, and analysis techniques applied to the assigned administrative area. Comprehensive understanding of the principles and practices of effective supervision, training, motivation, and performance evaluation.
- Computer systems and software applications related to areas of assignment, including capabilities and limitations. Modern office practices, procedures, and equipment.
   Operation of computer, peripherals, and software programs, including information

- systems, database management, spreadsheet, word processing and specialized software.
- Proficient level operation of a computer and assigned software, including proficient level use of common office software such as: Excel, Access, Word, Outlook, and PowerPoint.
- Technological advancements and their application to the assigned areas of responsibility.

# Knowledge/Areas of Expertise: Job Level

- Computer applications, operating systems, hardware, telecommunications mainframe, micro, and complex LAN/WAN network infrastructure, operating systems, systems management, and relational database systems implementation and operation.
- Development and implementation of effective operating policies, procedures, and objectives for information technology.
- Effective systems design and development process, including requirements analysis, feasibility studies, software design, programming, pilot testing, installation, evaluation, and operational management.
- Effective utilization of systems security controls, permissions, and interoperability standards to ensure security and integrity of data and consistency in computer software applications.
- Effective needs assessment methods and project management practices. Large scale system design, selection, and implementation. Effective application of media services (AV) and web page development.
- Effective strategies for developing, implementing, and maintaining technology master plans.

# Abilities/Skills: College Level

- Represent the College in a manner that reflects a positive image of services and support provided.
- Demonstrate sensitivity to and an understanding of the diverse academic, socioeconomic, cultural, linguistic, disability, and ethnic backgrounds of community college students, faculty, and staff. Relate effectively to people of varied academic, cultural, and socio-economic backgrounds using tact, diplomacy, and courtesy.
- Establish and maintain cooperative and effective working relationships with a wide diversity of students, faculty, staff, and community members in an atmosphere of collegial decision-making and consensus-building. Work effectively and collaboratively in a diverse college environment, as well as within a community college system.
- Establish and maintain cooperative and effective working relationships with others.
   Listen effectively. Communicate respectfully with people of diverse cultures, languages, abilities, etc. Work effectively with others to build consensus and gain cooperation through discussion and persuasion to achieve common goals.
- Provide effective customer service and end-user satisfaction. Respond promptly to requests and inquiries from the public. Effectively resolve complex problems.
- Work independently with limited administrative oversight and direction. Adhere to ethical
  principles and practices, consistently exercise good judgment, and make effective
  decisions. Demonstrate flexibility and creativity in accomplishing work and resolving
  problems.
- Meet assigned schedules and timelines. Effectively manage the stress of working under

- tight timelines.
- Maintain confidentiality and act with discretion. Maintain the security of confidential materials.
- Travel to meetings and events on and off campus as required. Observe legal and defensive driving practices when operating a motor vehicle on campus or on official business.
- Utilize effective planning and organizational skills. Analyze problems, identify alternative solutions, anticipate consequences of proposed actions, and implement effective solutions in support of goals.
- Prepare, administer, and control the budget for assigned program areas.
- Chair and participate in a variety of college committees and work groups as directed.
- Read, understand, interpret, and apply technical and legal information effectively.
   Analyze, interpret, communicate, and enforce applicable federal, state, and local laws, regulations, rules, policies, administrative data, and related materials. Interpret, apply, and explain rules, regulations, policies, and procedures in a variety of procedural situations for areas assigned.
- Collect, compile, and analyze data. Prepare comprehensive narrative and statistical reports. Direct the maintenance of a variety of reports and files related to assigned activities. Prepare and maintain accurate and detailed records and reports related to the area supervised. Prepare analytical reports, proposals and other written plans for the College, Board of Trustees, Chancellor's Office, and other outside agencies as assigned. Assist in related research and evaluation activities as required.
- Utilize effective oral and written communication skills, including business letter writing, report preparation, and public speaking. Utilize appropriate English usage, composition, grammar, spelling, punctuation, and vocabulary.
- Communicate clearly, concisely, and effectively with diverse constituencies within and
  outside of the College, both orally and in writing. Prepare and present effective oral and
  written reports, press releases, and promotional materials as required. Prepare and
  deliver effective presentations as requested.
- Plan, organize, coordinate, and direct work to maximize efficiency and effectiveness.
   Prepare work plans, implement schedules, and consistently meet reporting timelines.
   Effectively delegate authority and responsibility. Provide leadership, guidance, and assistance to the functional and operational areas within the assigned Department.
- Encourage professional excellence among employees and promote an organizational culture of customer service, teamwork, and innovation.
- Effectively train, direct, supervise, motivate, and evaluate the performance of assigned staff. Facilitate effective staff meetings and group discussions and involve staff in idea generation, goal setting, and decision making.
- Work effectively within a unionized environment.
- Operate a variety of office equipment including a computer. Use automated systems to maintain records, collect data, and generate reports.

## Abilities/Skills: Job Level

- Manage the technological interdependencies between the institution and instruction, student services, and support functions.
- Plan and manage several projects simultaneously, including large scale IT projects of a complex nature, and prioritize projects and other department related activities.
- Translate user requirements into effective computer programs and systems.

#### **WORK ENVIRONMENT AND PHYSICAL DEMANDS**

The work environment and physical demands described here are representative of those required by an employee to perform the essential functions of this job successfully.

Note: Reasonable accommodations may be made to enable individuals with disabilities to perform the essential functions.

#### **Work Environment**

Standard office setting. Duties are performed primarily in an office environment while sitting at a desk or computer workstation. Incumbents are subject to extensive contact with students, faculty, and staff with frequent interruptions, noise, and demanding timelines. At least minimal environmental controls to assure health and comfort. Frequently involves working non-standard, evening, and weekend hours, and adhering to tight timelines.

### **Physical Demands**

Incumbents regularly sit or stand for long periods, travel short distances on campus on a regular basis, travel to various locations to attend meetings and conduct work, use hands and fingers to operate an electronic keyboard or other office machines, reach with hands and arms, speak clearly and distinctly to answer telephones and to provide information; see to read fine print and operate computer; hear and understand voices over telephone and in person; and lift, carry, and/or move objects weighing up to 25 pounds.

<sup>\*</sup> Previous employment performed in a different public retirement system may allow eligibility to continue in the same retirement system.