

Academic Senate of El Camino College 2010-2011

March 29, 2011 (Emergency Meeting)

Briita Halonen & Cristina Pajo

Lance Widman

AC152, 16007 Crenshaw Boulevard Torrance, CA 90506-0001 (310) 532-3670 x3254 www.elcamino.edu/academics/academicsenate/

Officers & Executive Committee

President Christina Gold Co-VPs Faculty Development
VP Compton Educ'l Center Saul Panski VP Finance and Special Projects

Saul Panski VP Finance and Special Projects
Lars Kjeseth VP Legislative Action

Curriculum Chair Lars Kjeseth VP Legislative Action Chris Wells
VP Educational Policies Chris Jeffries Secretary Claudia Striepe

Senate Mailing List

Adjunct	(1 yr term)	Health Sci & Athletics/Nursing		Natural Sciences	
Sue Ellen Warren	11	Tom Hazell*	10	Chuck Herzig	11/12
Leah Pate	11	Tom Hicks	10	Miguel Jimenez	11/12
		Mina Colunga	12/13	Teresa Palos*	10/11
Behavior & Social Sciences		_		Pete Doucette	12/13
Randy Firestone	11/12	Pat McGinley	12/13	(vacant)	
Christina Gold	10/11	Kathleen Rosales	11/12		
Michelle Moen	11/12			Academic Affairs & SCA	
Lance Widman*	10/11	<u>Humanities</u>		Francisco Arce	
Michael Wynne	11/12	Brent Isaacs	11/12	Karen Lam	
		Peter Marcoux	11/12	Jeanie Nishime	
<u>Business</u>		Kate McLaughlin	11/12	Claudia Lee	
Phillip Lau	11/12	Briita Halonen	11/12		
Jay Siddiqui*	11/12	Jenny Simon	11/12	Associated Students Org.	
Kurt Hull	12/13			Jessica Lopez	
		Industry & Technology		Dalal Budri	
Compton Educational Center	(1 yr term)	Patty Gebert	12/13		
Jerome Evans	10/11	Harold Hofmann	12/13	President/Superintendent	
Chris Halligan	10/11	Lee Macpherson	12/13	Thomas Fallo	
Tom Norton	10/11	Douglas Marston*	12/13		
Saul Panski	10/11	Merriel Winfree	12/13	The Union Editor	
Estina Pratt	10/11			Division Demonstra	
Darwin Smith	10/11	Learning Resource Unit		Division Personnel	
Counseling		Moon Ichinaga	10/11	Jean Shankweiler	
Cristina Pajo	11/12	Claudia Striepe*	10/11	Don Goldberg Tom Lew	
Brenda Jackson*	10/11	M 41		Tom Lew	
Chris Jeffries	10/11	Mathematical Sciences Michael Bateman	12/13	Counseling Ken Key	
Fine Arts		Hamza Hamza	12/13	<u>oounseling</u> Ren Rey	
Ali Ahmadpour	11/12	Greg Fry	10/11	Ex-officio positions	
Randall Bloomberg	11/12	Susan Taylor	11/12	ECCFT President	
Mark Crossman	11/12	Paul Yun*	10/11	Elizabeth Shadish	
Patrick Schulz	11/12	i dui i dii	10/11	Nina Velasquez	
Chris Wells*	11/12			Curriculum Chair	
Omis Weis	1 1/ 12			Lars Kjeseth	
				Institutional Research	
				Irene Graff	
				Carolyn Pineda	

Dates after names indicate the last academic year of the senator's three year term, except for Compton senators who serve one-year terms. For example 11/12 = 2011-2012.

^{*}denotes senator from the division who has served on Senate the longest (i.e. the "senior senator")



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SENATE'S PURPOSE (from the Senate Constitution)

- A. To provide an organization through which the faculty will have the means for full participation in the formulation of policy on academic and professional matters relating to the college including those in Title 5, Subchapter 2, Sections 53200-53206. *California Code of Regulations*. Specifically, as provided for in Board Policy 2510, and listed below, the "Board of Trustees will normally accept the recommendations of the Academic Senate on academic and professional matters of:
 - 1. Curriculum, including establishing prerequisites and placing courses within disciplines
 - 2. Degree and certificate requirements
 - 3. Grading policies
 - 4. Educational program development
 - 5. Standards and policies regarding student preparation and success
 - 6. District and college governance structures, as related to faculty roles
 - 7. Faculty roles and involvement in accreditation process, including self-study and annual reports
 - 8. Policies for faculty professional development activities
 - 9. Processes for program review
 - 10. Processes for institutional planning and budget development, and
 - 11. Other academic and professional matters as mutually agreed upon between the Board of Trustees and the Academic Senate."
- B. To facilitate communication among faculty, administration, employee organizations, bargaining agents and the El Camino College Board of Trustees.

ECC ACADEMIC SENATE MEETING DATES AND LOCATIONS (1st and 3rd Tuesdays, usually)

	<u>SPRING 2011</u>	
DE Conference Room	March 1	Alondra Room
DE Conference Room	March 15	Alondra Room
Alondra Room	April 5	Alondra Room
Alondra Room	April 19	Compton Board Room
DE Conference Room	May 3	Alondra Room
Alondra Room	May 17	Alondra Room
Alondra Room	June 7	Alondra Room
	DE Conference Room Alondra Room Alondra Room DE Conference Room Alondra Room	DE Conference Room DE Conference Room Alondra Room Alondra Room DE Conference Room April 19 DE Conference Room Alondra Room May 3 Alondra Room May 17

CEC ACADEMIC SENATE MEETING DATES AND LOCATIONS (Thursday after ECC Senate, usually)

FALL 2010		SPRING 2011	
September 9	Board Room	March 3	Board Room
September 23	Board Room	March 17	Board Room
October 7	Board Room	April 7	Board Room
October 21	Board Room	April 21	Board Room
November 4	Board Room	May 5	Board Room
November 18	Board Room	May 19	Board Room
December 9	Board Room	June 2	Board Room

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AGENDA & TABLE OF CONTENTS

Pages

		Pages
A. CALL TO ORDER (12:30)		
B. EMERGENCY BUSINESS	Academic Senate Recommendations re: the impact of budget cuts on 10+1 items, particularly scheduling, curriculum and programs.	4-14
C. OFFICER REPORTS	 A. President B. VP – Compton Center C. Chair – Curriculum D. VP – Educational Policies E. Co-VPs – Faculty Development F. VP – Finance G. VP – Legislative Action 	
G. SPECIAL COMMITTEE REPORTS	A. ECCFT Report	
H. UNFINISHED BUSINESS		
I. NEW BUSINESS	A. Resolution of Appreciation B. Amendment of ECC Academic Senate Constitution, Article IV, Officers	14
J. INFORMATION ITEMS – DISCUSSION		
K. FUTURE AGENDA ITEMS L. PUBLIC COMMENT M. ADJOURN		

ECC Academic Senate Guidelines for Budget Cuts and Reductions

Given the severe budget crisis facing the state of California and the uncertainty of Community College funding over the next 3 years, the ECC Academic Senate understands the need to make tough choices about deep cuts that will negatively impact faculty, students, staff and facilities.

ECC must avoid the appearance and/or reality that the urgency of budget cuts is being used to circumvent processes and collegial consultation on campus. The depth of the budget crisis and its severe impact especially demands a public and very careful decision-making process.

Budget cuts and reductions must be made in a transparent and strategic way that will:

- 1. Minimize the detrimental impact on students.
- 2. Abide by the collegial consultation process and adhere to agreed-upon Academic Procedures.
- 3. Carefully adhere to Board Policies, thereby respecting the wishes of the ECC Board of Trustees.
- 4. Provide sufficient data and evidence that published guidelines and principles are being followed.
- 5. Respect the budgeting and planning processes on campus that were required for accreditation by the ACCJC and provide evidence of the cost savings of suggests cuts.
- 6. Abide by the terms of the ECCFT contract and negotiable items.

In the interests of full transparency and collegial consultation, recommendations for cuts and reductions need to directly explain whether the cut/reduction is intended to be permanent or temporary and to what extent restoration is guaranteed or intended. Possible contingencies may be described to clarify the intention.¹

¹ Consistent use of language is necessary to clarify the intention of cuts/reductions. The Academic Senate asserts that the following terms imply temporary cuts/reductions and the intent to restore the items under discussion once the budget recovers: freeze, suspend, temporary cut, cancel and temporary reduction. On the other hand, discontinue, permanent cut and permanent reduction imply the intent not to restore the items under discussion once the budget recovers. Efforts should be made to avoid using vague language like "cut" and "reduction" without explaining whether the intention is permanent or temporary.

Additional Guidelines for Courses and Programs

The Academic Senate agrees with the Vice President of Academic Affairs and the ECC Deans that "the college cannot continue to operate with the same number of class sections, programs and services that currently exist." As the college seeks to implement budget cuts, it should preserve the core missions of the California Community Colleges and El Camino College while giving high priority to maintaining or increasing student success and minimizing the detrimental impact on students.³

In addition to the general guidelines on the previous page, the Academic Senate recommends that decisions regarding budget cuts to courses and programs:

- 1. Focus on helping students complete their stated academic goals, by preserving courses that meet degree and transfer requirements and certificate requirements in career and technical education.
- 2. Preserve courses needed for transfer to CSU and UC, particularly those that can meet multiple requirements in General Education and majors.
- 3. Be based on data evidence of student needs, drawn from sources such as educational plans and certificate patterns.
- 4. Continue to offer Basic Skills courses in reading, writing, math, study skills and ESL as we are able.

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² "VPAA and Deans' Section Reduction Criteria," March 2011.

³ The California Community Colleges mission encompasses transfer, Basic Skills, economic and workforce development, lifelong learning, and associate degrees and certificates. The mission of El Camino College is to offer "quality, comprehensive educational programs and services to ensure the educational success of students from our diverse community."

Course Reductions for Consideration:

- 1. Avocational courses and others that could be moved to community education.
- 2. Courses not linked to a general education requirement, degree or certificate, except for Basic Skills and developmental courses.
- 3. Courses with traditionally low fill rates, especially those with high costs.
- 4. Courses offered at high schools.
- 5. Vocational education courses duplicated at nearby colleges.
- 6. Courses with low success and retention rates compared to ECC peer-group colleges.
- 7. Non-credit courses.
- 8. Repeatable courses.
- 9. The lowest level Basic Skills courses.

Further Recommendations

- 1. Explore the feasibility of offering Basic Skills as a non-credit program.
- 2. Maintain Study Abroad as high impact course offerings.
- 3. Clarify the difference between suspended and discontinued courses and programs. Suspended courses and programs should remain in the college catalogue with a notation that the course or program is suspended due to budgetary considerations.
- 4. Restore winter session to respect the wishes of students, faculty and the union, and make more proportional cuts to each session.
- 5. Align scheduling closely with student stated course needs in educational plans. Students should be encouraged to develop and follow educational plans and to declare a major as soon as possible.

VPAA and Deans' Section Reduction Criteria

Section Reduction Criteria

In developing the section reduction proposal, the vice president of Academic Affairs and deans identified the need to maintain courses that form the core of the California Community College mission. The priority is to offer strong transfer, career and technical, and basic skills courses. The deans also recognized the need to serve continuing students, to offer courses that support student transfer to CSU and UC, as well as courses that meet degree and certificate requirements, especially those in career and technical education. They also recognize the need to continue offering basic skills courses, such as those providing foundation skills in reading, writing, mathematics, study skills and ESL.

Courses/sections recommended for cancellation include those offered at high schools, study abroad, stand alone courses (those not applicable to degrees, certificates, or transfer) and the lowest level of basic skills. Historically low-enrolled courses and non-credit courses, as well as avocational courses, will be recommended for cancellation. Longer term curriculum revisions are recommended for repeatable courses to allow fewer repeat enrollments. Possible changes are needed in high-unit courses in certain career and technical areas of the curriculum.

EL CAMINO COLLEGE

GUIDING PRINCIPLES for PLANNING & BUDGETING Spring 2011

In light of the current budget uncertainties, the College cannot continue to operate with the same number of class sections, programs and services that currently exist. The recommendations/decisions we make will be difficult and will challenge our core beliefs as educators. The following principles will guide the El Camino Community College District to maintain student access and a fiscally responsible long-term vision.

- 1. All programs and services will be assessed for their viability, relevance, cost effectiveness and community need so that remaining programs and support services will be of high quality and appropriately supported.
- 2. Planning, evaluation and assessment processes will be utilized to review programs and services and to align budget priorities with institutional Strategic Initiatives.
- 3. Maximum efforts will be made to retain permanent, regular employees.
- 4. An adequate reserve will be maintained to meet district obligations and cash flow throughout a 4-year period of fiscal challenges.
- 5. Opportunities to shift enrichment programs to a fee-based model will be explored.
- 6. Efforts will be made to create revenue generating opportunities that support the College's operating fund.

EL CAMINO COLLEGE 2-YEAR FTES AND NUMBER OF SECTION COMPARISONS (PROJECTED MODEL: SECTION REDUCTION AND FEE INCREASE)

2011-2012 Academic Year FTES Goal: 18,000

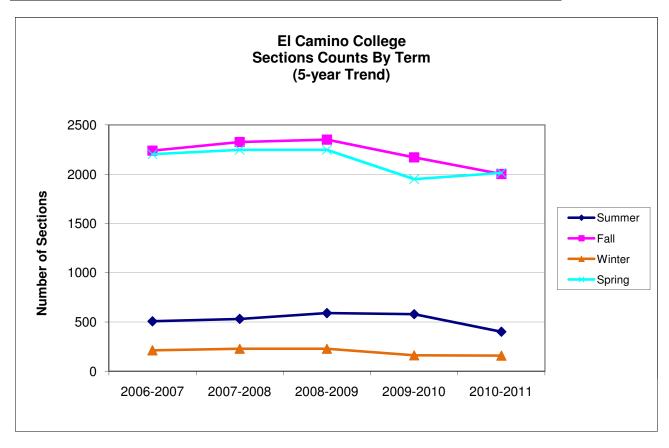
Academic Year-to-Year Comparison El Camino College	2010-2011 First Period Projected FTES	2011-2012 FTES Goals (Projected)	Change	% Change	2010-2011 Number of Sections	2011-2012 Number of Projected Sections	Change	% Change
Summer	1,649.73	975.32	-674.41	-41%	401	300	-101.00	-25%
Fall	8,477.83	8,057.00	-420.83	-5%	2,002	1,965	-37.00	-2%
Winter	594.49	115.00	-479.49	-81%	158	30	-128.00	-81%
Spring	8,403.27	8,000.00	-403.27	-5%	2,014	1,950	-64.00	-3%
Subtotal	19,125.32	17,147.32	-1,978.00	-10%	4,575	4,245	-330.00	-7%
Summer (Credit FTES Shift) Total	274.68 19,400.00	0.00 17,147.32	-274.68 -2,252.68	<u>0%</u> -12%				

2011-2012 Academic Year FTES Goal: 18,000

Academic Year-to-Year Comparison El Camino College	2010-2011 First Period Projected FTES	2011-2012 FTES Goals (Projected)	Change	% Change	2010-2011 Number of Sections	2011-2012 Number of Projected Sections	Change	% Change
Summer	1,649.73	1,250.00	-399.73	-24%	401	300	-101.00	-25%
Fall	8,477.83	8,060.00	-417.83	-5%	2,002	1,965	-37.00	-2%
Winter	594.49	115.00	-479.49	-81%	158	30	-128.00	-81%
Spring	8,403.27	8,000.00	-403.27	-5%	2,014	1,950	-64.00	-3%
Subtotal	19,125.32	17,425.00	-1,700.32	-9%	4,575	4,245	-330.00	-7%
Summer (Credit FTES Shift)	0.00	0.00	0.00	0%				
Total	19,125.32	17,425.00	-1.700.32	-9%				

EL CAMINO COLLEGE SECTION COUNTS BY TERM 5-YEAR TREND

Year	Summer	Fall	Winter	Spring	Total Sections
2006-2007	507	2,239	212	2,203	5,161
2007-2008	531	2,327	228	2,248	5,334
2008-2009	590	2,351	228	2,248	5,417
2009-2010	579	2,171	161	1,950	4,861
2010-2011	401	2,002	158	2,014	4,575

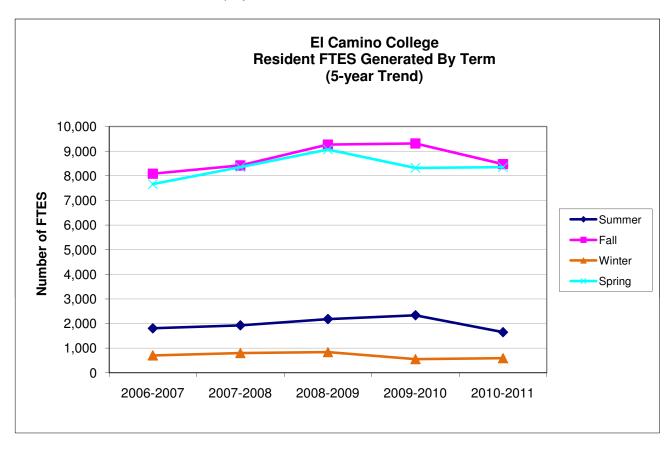


Academic Affairs 3/25/11 la

EL CAMINO COLLEGE RESIDENT FTES GENERATED BY TERM 5-YEAR TREND

Year	Summer	Fall	Winter	Spring	Total Resident FTES Generated
2006-2007	1,806	8,085	707	7,661	18,259
2007-2008	1,927	8,422	803	8,352	19,504
2008-2009	2,182	9,266	841	9,069	21,359
2009-2010	2,338	9,316	556	8,323	20,533
2010-2011	1,650	8,478	594	8,350	19,072

Please note: italicized numbers are projections for 2010-2011.



Academic Affairs 3/25/11 la

	A B	С	D	E
1	DRAFTTHÊSE ESTIMATES WILL CHANG	3F	U	<u> </u>
2	BUDGET REDUCTIONS (Fund 11)	\$7 million	\$10.9 million	\$17.5 million
3	(4,14 1 1)	Option # 1	Option # 2	Option # 3
4	March 3, 2011	18,005 FTES		16,005 FTES
5		10,0001120	17,2001120	10,0001120
6	Section Reductions (@4.11 FTES per)	195	370	681
7	· · · · · · · · · · · · · · · · · · ·	100	070	<u> </u>
8	Fund 15	0.800	0.800	0.800
9		0.100	0.100	0.100
	Health Insurance (timing)	0.110	0.110	0.110
	Inglewood Center	0.100	0.100	0.100
	Freeze 5 Mgmt. (incld. Assoc. Deans)	0.650	0.650	0.650
	Utilities	0.080	0.080	0.080
	Eliminate Printed Schedules	0.143	0.143	0.143
	Eliminate Capital Expenditures	0.580	0.580	0.580
	Section Reductions @ \$5,000 each	0.975	1.850	3.405
	Freeze Faculty Positions @\$50,000 (net)	0.500	0.750	1.200
	Freeze Classified Positions	0.420	0.630	1.190
	Reduce Hrly. Class./Casual/Std.Wkr.	0.140	0.320	0.520
	Reduce Non-Teaching Hourly	0.060	0.060	0.100
	Reduce Travel/Conf.	0.121	0.166	0.221
	Reduce Advertising	0.040	0.050	0.060
	Reduce Pt-Time Parity to State Contrib.	0.441	0.441	0.441
24	SUB-TOTAL	5.260	6.830	9.700
25		<u> </u>	0.000	0.700
26	*Reduce Winter Session Ancillary Costs	Χ	Χ	Χ
	*Eliminate Sabbaticals (net)	X	X	X
	*Employee Share Health Care	X	X	X
	*Freeze Step & Column		X	X
	*Furloughs for All (@\$292,000 per day)		X	X
31	SUB-TOTAL	0.740	2.200	3.500
32			and the stage of t	
33	Amount Provided by Reserve	1.000	1.870	4.300
34	•	DA NA		
35	TOTAL	7.000	10.900	17.500
36		1		
20	NOTE: * Items requiring pogetiations		, ,	
	NOTE: * Items requiring negotiations			
39	NOTES: to PBC March 3			
	to College Council March 7			
41	to college countri March /	11/2/1/2/2/2/2/2/2/2/2/2/2/2/2/2/2/2/2/		
42		-		
43				
44				

ECC - fall 2010

Basic Skills 7.3%

CTE 18.8%

Transfer 73.5%

Contract 0.4%

College of the Canyons

Basic Skills 9.6%

CTE 19.7%

Transfer 70.7%

<u>Cabrillo</u>

Basic Skills 16%

CTE 27%

Transfer 52%

Other 5% (LS, LD)

Please note that there are some courses that fall into more than one category.

Amendment of the ECC Academic Senate Constitution

Article IV, Section 3.1, "Terms of Officers"

Article IV - Officers

Section 3.1 – Terms of Officers

The terms of a senate officer shall be for two years or until a successor is elected, except the office of president-elect, which shall be for a term of one year, or until serving as president. <u>In addition, co-officers may be nominated and elected at the discretion of the Senate and may serve either jointly for 2 years or in staggered terms.</u>