

# 2024 Employee Campus Climate Survey Full Report

**NOVEMBER 2024** 

## Methodology

### Methodology

#### **Purpose of Employee Campus Climate Survey**

Assess **every three years** employees' **perceptions of the campus climate**, particularly in the areas of:

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- 5. Communication and vision / direction of the College
- 2. Sense of belonging and college value
- 6. Service to students

3. Professional development

7. Diversity, Equity, Inclusion and Accessibility

4. Job satisfaction

#### **Population Targeted**

All college employees: faculty, staff, administrators. Part-time employees & TNCs also included.

#### **Survey Instrument**

Questionnaire included close-ended questions using a Likert scale and three open-ended questions.

### Methodology (cont.)

#### **Survey Administration**

- Survey link via email (April 15th and June 7<sup>th</sup>, 2024).
- Conducted anonymously (respondents cannot be individually identified).
- Optional demographic questions (participants could choose to provide this information).
- Weekly gentle reminders via email.
- QR code flyers were distributed across campus facilities.

#### **Data Analysis**

#### **Quantitative Analysis**

Aggregation of responses to quantify counts and proportion of respondents.

#### **Qualitative Analysis**

**Identification of patterns and assigning of codes** to comments. Codes were then **grouped into broader themes** (refined and defined to represent key concerns or satisfaction areas).

### Response Rate

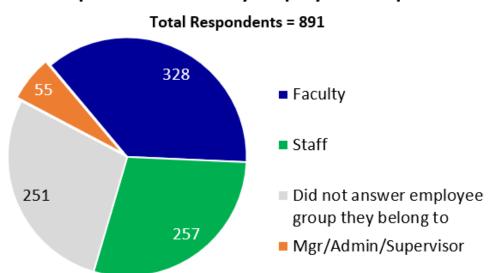
### Response Rate

	# of Respondents	Response Rate
Spring 2024	891 employees	52%
Spring 2021	447 employees	35%

# Demographics of Respondents

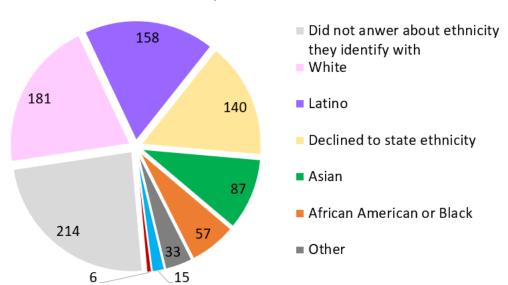
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#### **Respondents Count by Employee Group**



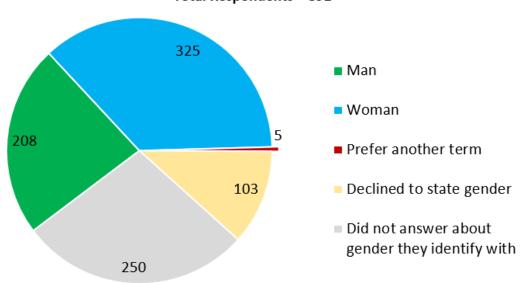
#### **Respondents Count by Ethnicity**

Total Respondents = 891



#### **Respondents Count by Gender**

Total Respondents = 891



# Observations on Response Rate & Respondents Demographics

- Average online survey response rate is 44.1% (Meng-Jia et al. 2022\*).
- 2024 Employee Campus Climate Survey demonstrates significant improvements in overall response rate and total participation.
- Results related to overall campus climate and staff perspectives can be considered highly valid due to good representation and data triangulation between quantitative and qualitative data.
- Findings specific to faculty should be interpreted with caution due to their underrepresentation and may need targeted follow-up research.
- Managers' perspectives, while valuable, should be understood as potentially having a slightly outsized influence on overall results due to their overrepresentation.
- The 251 respondents (28.2%) who did not answer the employee group question impact the representativeness analysis.

<sup>\*</sup>Metanalysis examining 1071 online survey response rates reported in education-related research)

## Survey Findings

FULL REPORT

#### Distribution of Rates to Categorize Quantitative Findings

#### **HIGH SATISFACTION**

70% to 100% of respondents strongly agree or somewhat agree with a survey statement

#### **AVERAGE SATISFACTION**

50% to 69% of respondents strongly agree or somewhat agree with a survey statement

#### **LOW SATISFACTION**

0% to 49% of respondents strongly agree or somewhat agree with a survey statement

### **How Were Findings Organized?**

For each survey topic:

Overall Quantitative Results

Qualitative Results (top 5 most frequent topics)

### Work Environment

2024 QUANTITATIVE & QUALITATIVE RESULTS

#### WORK ENVIRONMENT: SUMMARY QUANTITATIVE FINDINGS

Faculty, staff & managers expressed **HIGH SATISFACTION** with the **GREEN** topics

Welcoming environment

Daytime safety

Workplace relationships & team dynamics

Satisfaction drops for staff in this topic



Faculty & managers expressed AVERAGE SATISFACTION with the YELLOW topics

Communication & respect among employees

Satisfaction drops for staff in this topic



Faculty & staff expressed **LOW SATISFACTION** with the **RED** topics

Safety After Dark

Satisfaction increases for managers in this topic



#### WORK ENVIRONMENT: SUMMARY QUALITATIVE FINDINGS

Workplace Relationships & Team Dynamics

Top #1 topic where respondents indicated College was doing well

Communication/
Collaboration

Top #1 topic where respondents indicated College needed to improve

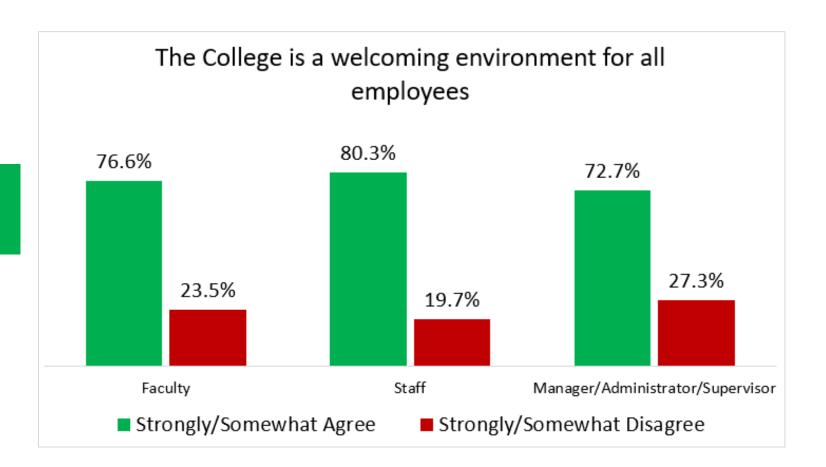
Work Environment

Top #3 topic where respondents indicated College needed to improve



## WORK ENVIRONMENT Quantitative Findings

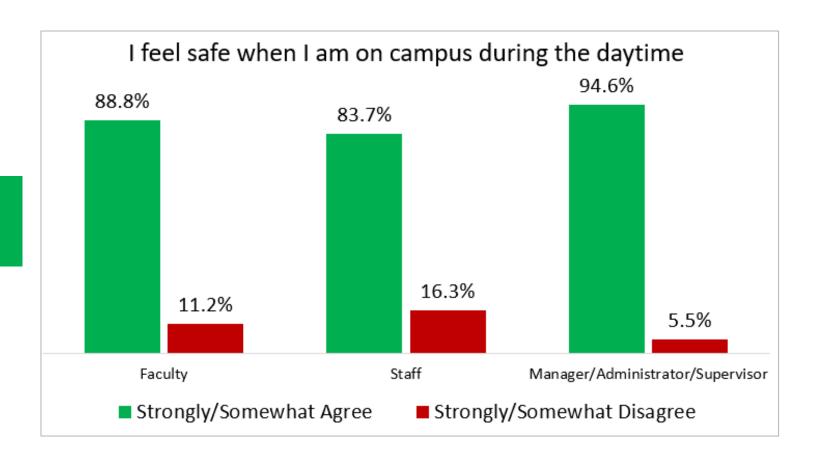
### Welcoming Environment & Safety





## WORK ENVIRONMENT Quantitative Findings

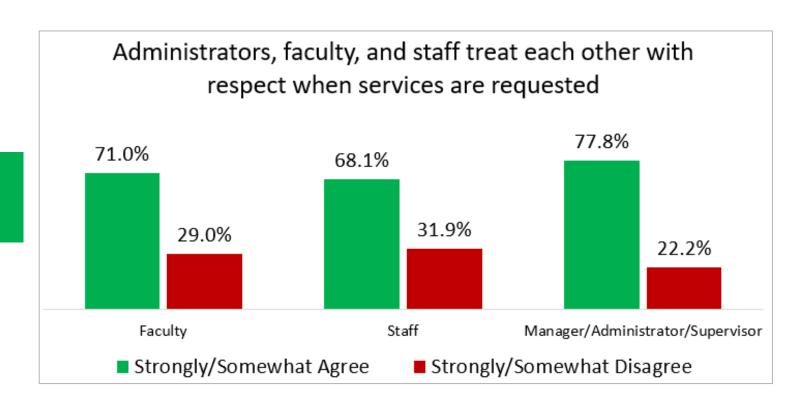
### Welcoming Environment & Safety





### WORK ENVIRONMENT Quantitative Findings

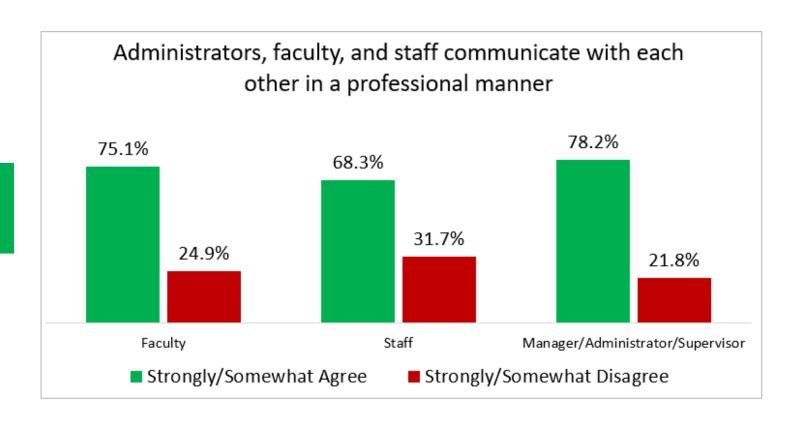
### Workplace Relationships & Team Dynamics





## WORK ENVIRONMENT Quantitative Findings

### Workplace Relationships & Team Dynamics



#### **WORK ENVIRONMENT**

#### **Qualitative Findings (Respondents Indicating College Was Doing Well)**

**Workplace Relationships & Team Dynamics (Top #1 Topic)** 

(318 out of 1568 positive comments)

I really **like my department** and colleagues.

My **immediate team works very well** together.

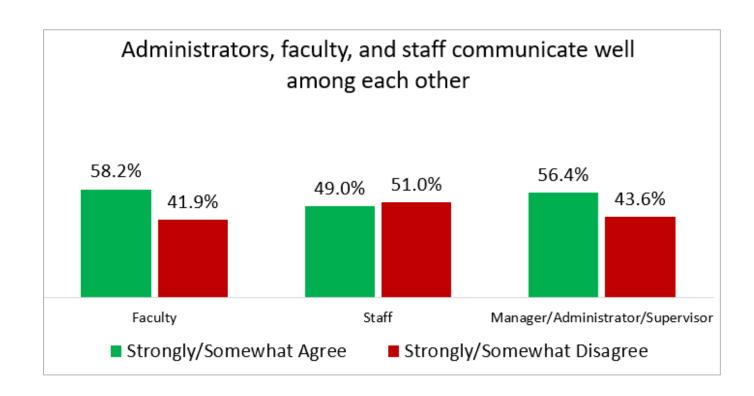
Many of **my colleagues** are dedicated to student success and I **feel honored to partner** with them.

Workplace Relationships & Team Dynamics was the #1 topic where respondents indicated College was doing well



### WORK ENVIRONMENT Quantitative Findings

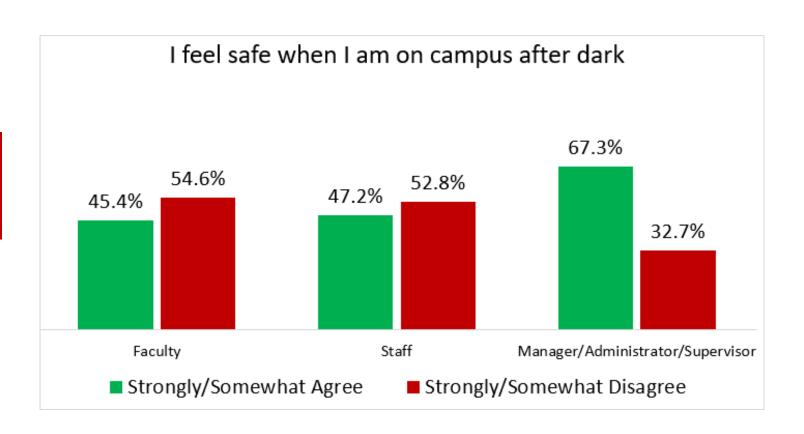
### Communication & Respect among Employees





## **WORK ENVIRONMENT Quantitative Findings**

#### **Safety After Dark**



#### **WORK ENVIRONMENT**

#### **Qualitative Findings (Respondents Indicating College Needed to Improve)**

**Communication/Collaboration (Top #1 Topic)** 

146 out of 1391 needs improvement comments

Improve the lines of communication between management and employees.

Need to be informed of changes that would affect my area before the changes are implemented.

A communication process that actually brings about needed changes. Not just committee meeting that are not just boxes checked that that they were held, but we're instead held to promote change for the better, students and staff. Communication/Collaboration was the #1 topic where respondents indicated College needed to improve

#### **WORK ENVIRONMENT**

#### **Qualitative Findings (Respondents Indicating College Needed to Improve)**

**Work Environment (Top #3 Topic)** 

124 out of 1684 needs improvement comments

We all understand we are in a budget crises, but **morale amongst everyone** is severely down and only makes everything worse.

El Camino College needs to do better in terms of fostering opportunity for connection, healing, understanding mental health and other needs their employees might need so we can be happier in our jobs and not feel like a number. I often hear the phrase "students first" but without us this college can't stand alone. It's time we show this level of care not by just saying it but in actions we can all see. Otherwise, it's all talk and leave us feeling unheard, unseen and like we don't matter.

Improved ways of dealing with conflict between employees on all levels.

Work Environment was the #3 topic where respondents indicated College needed to improve

# Sense of Belonging & College Value

2024 QUANTITATIVE & QUALITATIVE RESULTS

#### SENSE OF BELONGING & COLLEGE VALUE: SUMMARY QUANTITATIVE FINDINGS

Faculty, staff & managers expressed HIGH SATISFACTION with the GREEN topics

Work Importance & Pride

Team inclusion

**Supervisor Support** 

Opportunities for Employee Participation in Department Planning & Evaluation

Satisfaction drops for staff in this topic



Staff & managers expressed AVERAGE SATISFACTION with the YELLOW topic

Impact of Employee Input

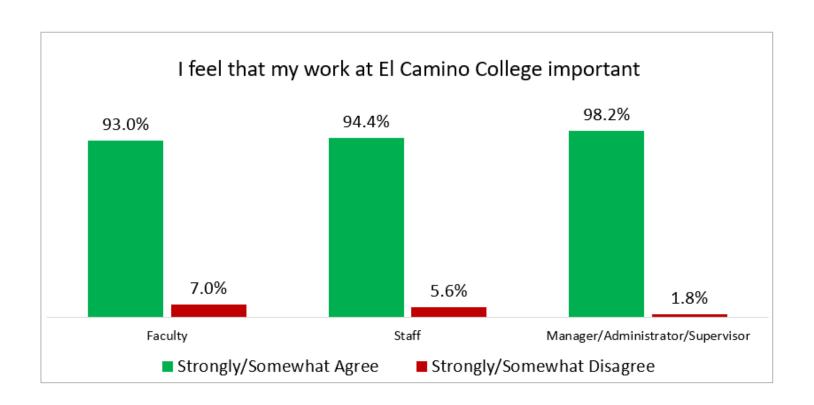
Satisfaction drops for faculty in this topic



When the satisfaction level of an employee group changes, it shifts by one level, either higher or lower.

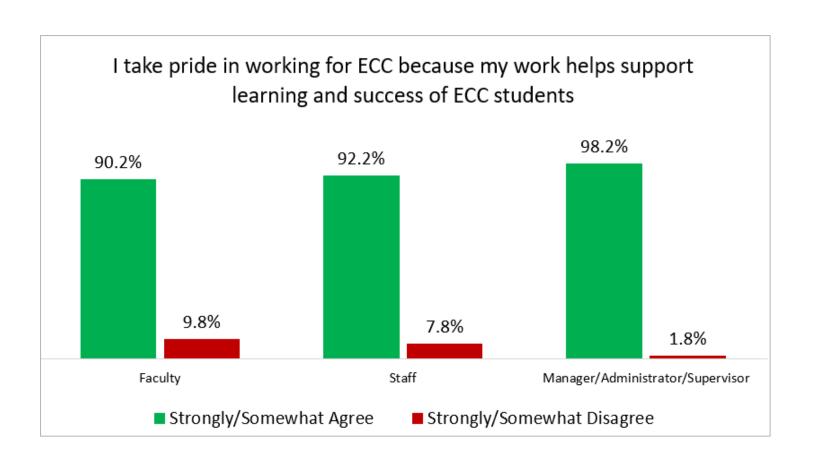


### Work Importance & Pride



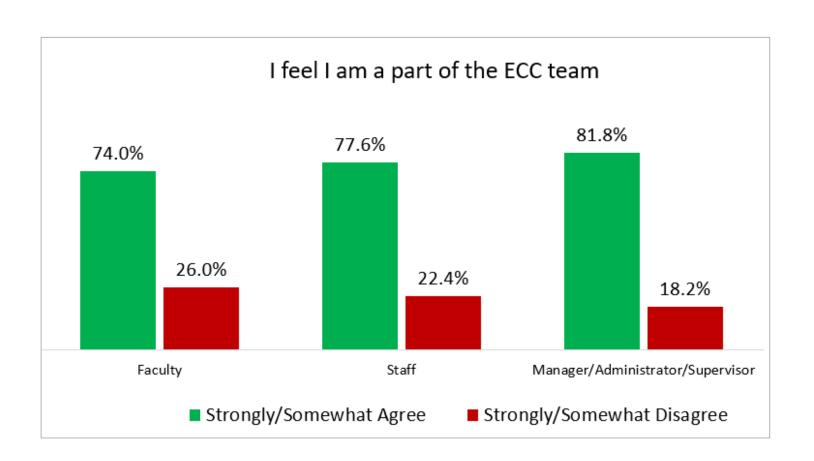


### Work Importance & Pride



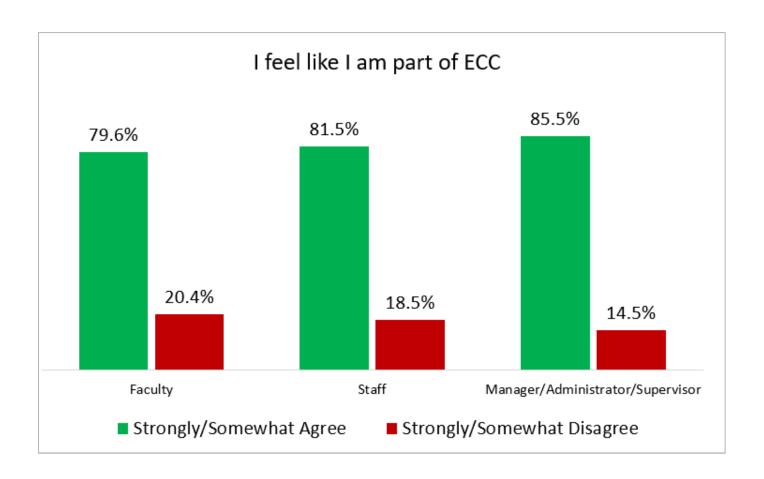


#### **Team Inclusion**



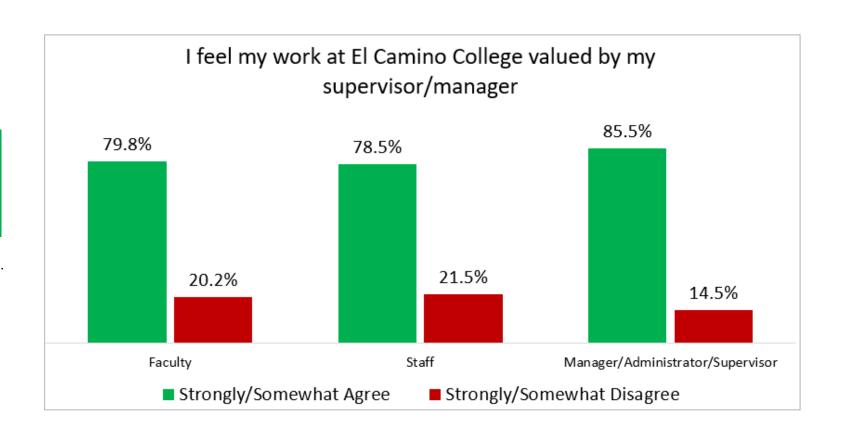


#### **Team Inclusion**



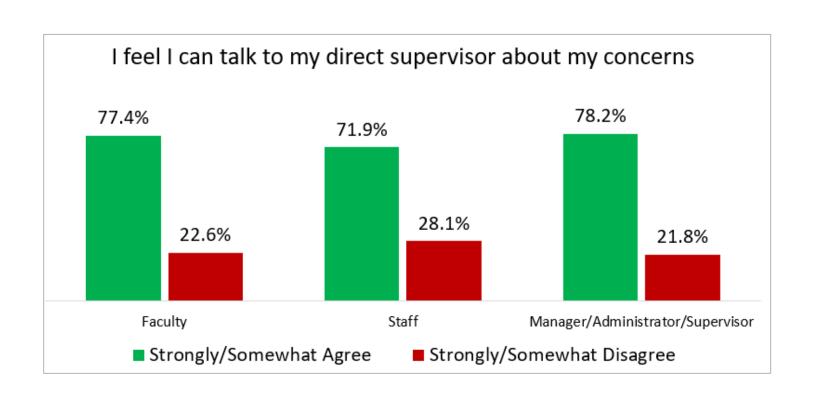


#### **Supervisor Support**



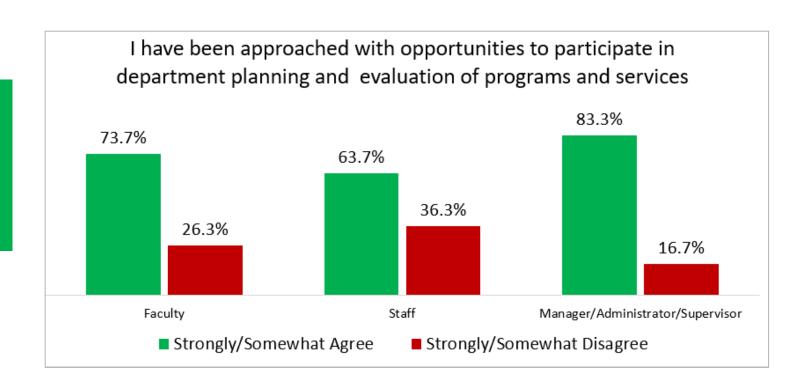


#### **Supervisor Support**



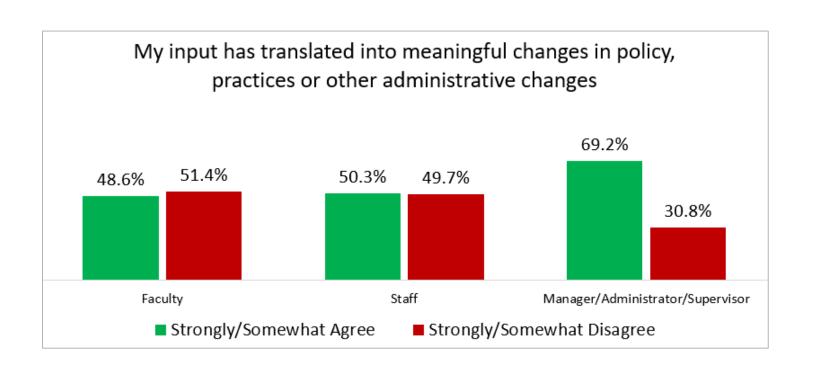


# Opportunities for Employee Participation in Department Planning & Evaluation





#### Impact of Employee Input



## Professional Development

2024 QUANTITATIVE & QUALITATIVE RESULTS

#### PROFESSIONAL DEVELOPMENT: SUMMARY QUANTITATIVE FINDINGS

Faculty, staff & managers expressed HIGH SATISFACTION with the GREEN

• Race/ethnicities

· Gender identities

- Sexual orientations
- Economic backgrounds
- · Physical disabilities
- Immigration statuses

Overall Training Opportunities

Employee Preparation to Address Diverse Student Needs

Satisfaction drops for faculty in regards mental health & age/generation needs



Staff expressed

topics

AVERAGE SATISFACTION

with the YELLOW topics

- Learning disabilities
- · Different political affiliations
- · Different religious affiliations
- Housing insecurity

Employee Preparation to Address Specific Student Needs

Satisfaction increases for managers in regards these student needs



Feedback on Employees' Job Performance

Satisfaction increases for faculty in this topic



When the satisfaction level of an employee group changes, it shifts by one level, either higher or lower.

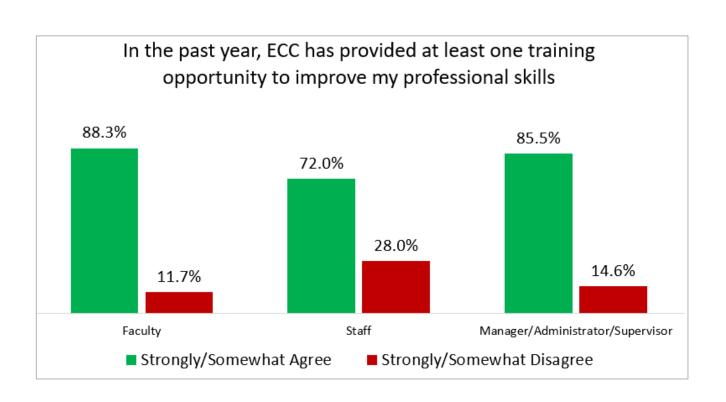
#### PROFESSIONAL DEVELOPMENT: SUMMARY QUALITATIVE FINDINGS

Professional Development

Top #4 topic where respondents indicated College needed to improve



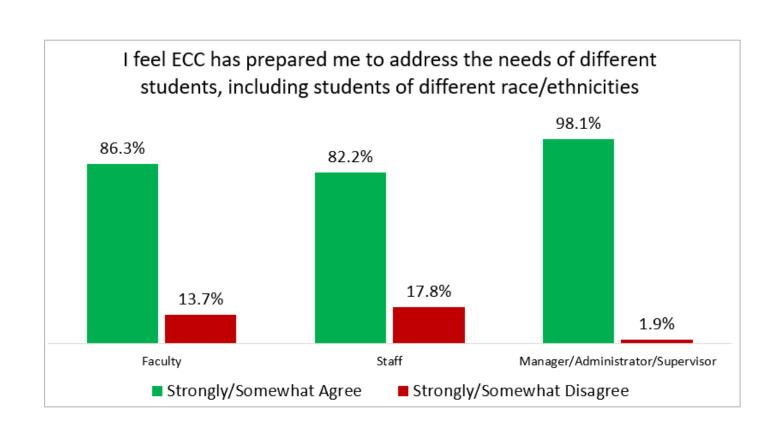
### **Overall Training Opportunities**





Employee Preparation to Address Diverse Student Needs

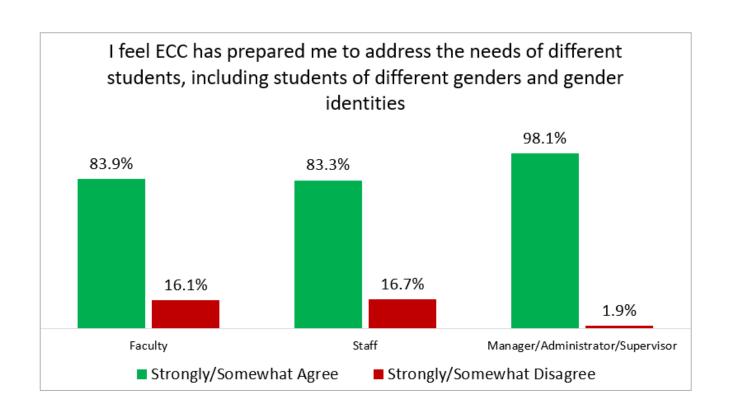
Race/ethnicities





## Employee Preparation to Address Diverse Student Needs

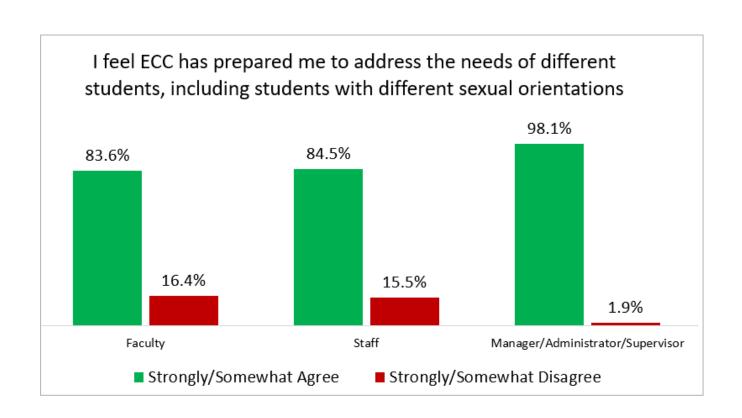
Genders/gender identities





## Employee Preparation to Address Diverse Student Needs

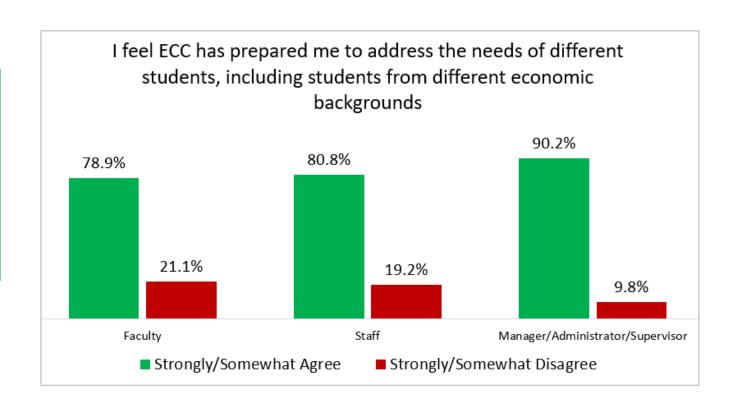
#### Sexual orientations





## Employee Preparation to Address Diverse Student Needs

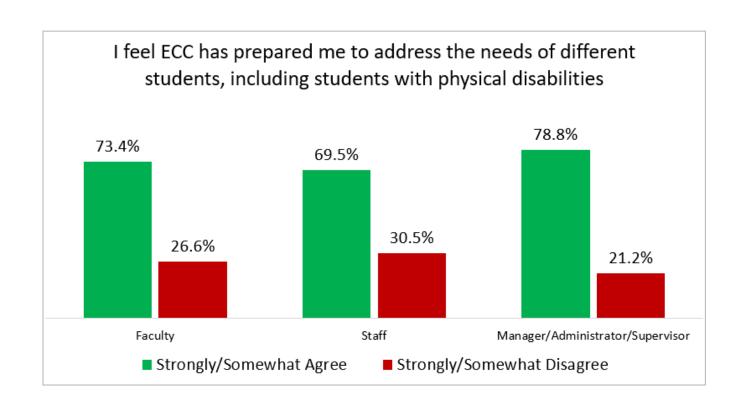
#### **Economic backgrounds**





Employee Preparation to Address Diverse Student Needs

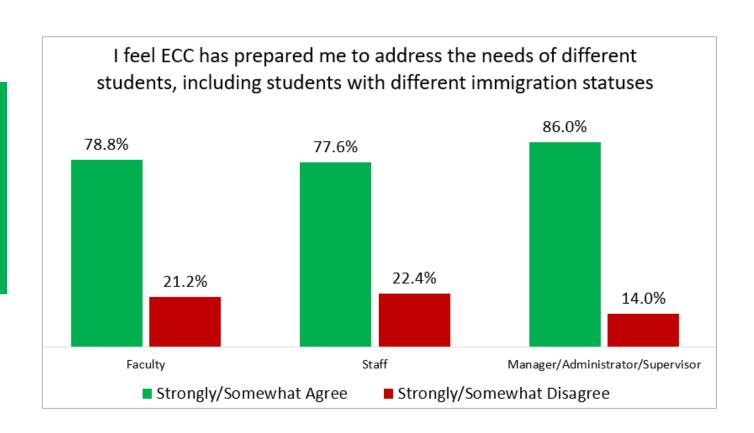
Physical disabilities





Employee Preparation to Address Diverse Student Needs

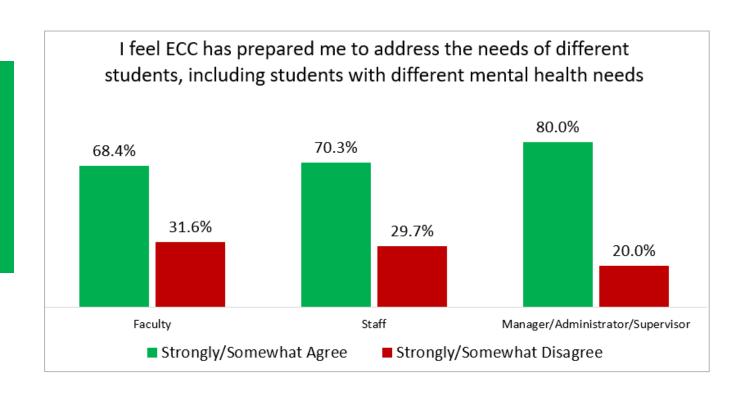
Immigration statuses





## Employee Preparation to Address Diverse Student Needs

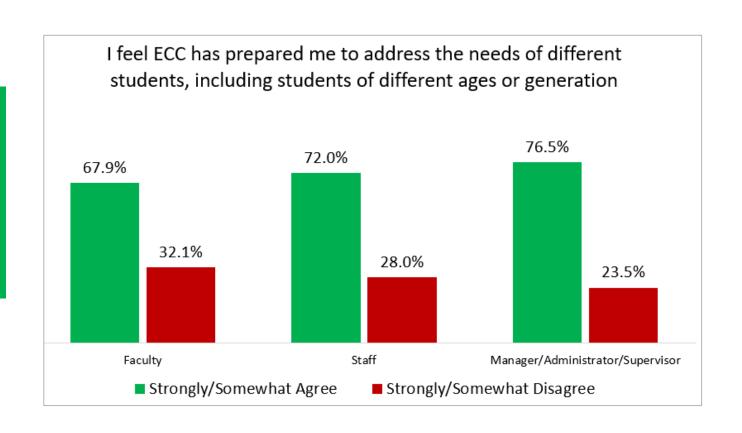
#### Mental health





Employee Preparation to Address Diverse Student Needs

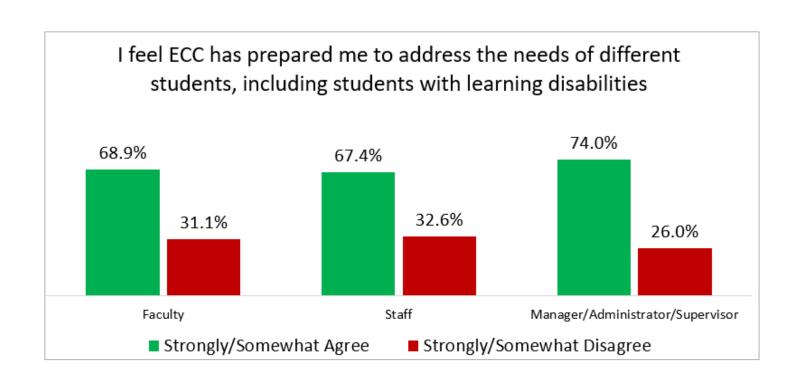
Ages/Generation





Employee Preparation to Address Diverse Student Needs

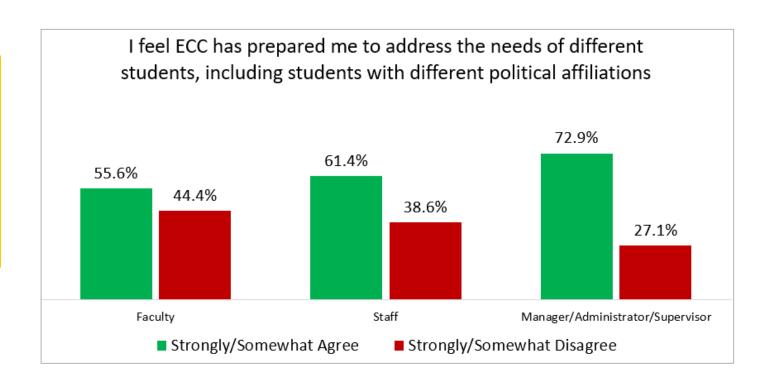
Learning disabilities





Employee Preparation to Address Diverse Student Needs

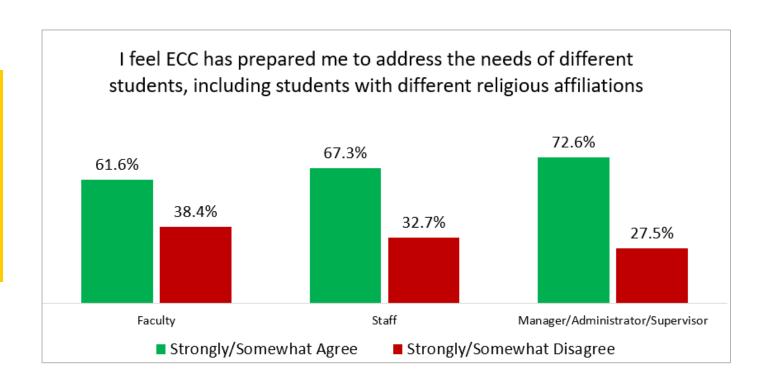
**Political Affiliations** 





Employee Preparation to Address Diverse Student Needs

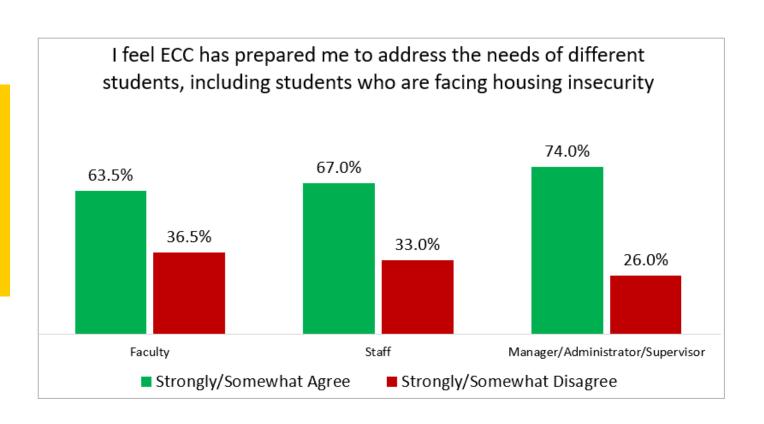
**Religious Affiliations** 





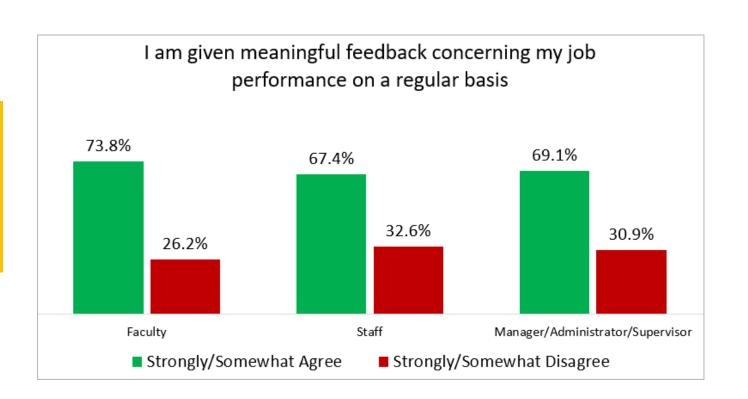
Employee Preparation to Address Diverse Student Needs

Housing insecurity





### Feedback on Employees' Job Performance



**Professional Development (Top #4 Topic)** 

123 out of 1684 needs improvement comments

More professional development for managers, directors, and executive staff

Training opportunities for all the different software that employees use

More opportunities like PRIDE - ECC Professional Growth Certification.

I would like more professional development opportunities geared towards staff/administrative personnel specifically. Right now, most of them are tailored for faculty or student-facing staff. While these are extremely important, it excludes those who work in administrative support. I would also like departments to take the lead on training other areas about processes within their areas. For example, Procurement Services/Accounts Payable - how to complete a requisition and submit invoices for payment; Fiscal Services - Budget Tracking/Transfers;

Discipline/Difficult Conversations training, particularly for Deans and Managers for their faculty and employees for situations that require consequences but don't fall under HR/Title IX.

Professional Development was the #4 topic where respondents indicated College needed to improve

### Job Satisfaction

2024 QUANTITATIVE & QUALITATIVE RESULTS



#### JOB SATISFACTION: SUMMARY QUANTITATIVE FINDINGS

Faculty & staff expressed HIGH SATISFACTION with the GREEN topics	Work-Life Balance	Satisfaction drops for managers in this topic	-
Faculty, staff & managers expressed AVERAGE SATISFACTION with the YELLOW topics	Feeling Valued as an Individual at ECC	Satisfaction increases for managers in this topic	1
	College addressing employee needs		
	Executive leadership's concern about employee wellbeing		
	Executive leadership's fair treatment towards employees	Satisfaction increases for managers in this topic	
Faculty & staff expressed LOW SATISFACTION with the RED topics	Talk to executive leadership about concerns	Satisfaction increases for managers in this topic	

#### JOB SATISFACTION: SUMMARY QUALITATIVE FINDINGS

Flexible Work Schedules & Work-Life Balance

Top #3 topic where respondents indicated College was doing well

Compensation, Benefits, and Financial Security

Top #4 topic where respondents indicated College was doing well

ECC Convenience of Location & Proximity

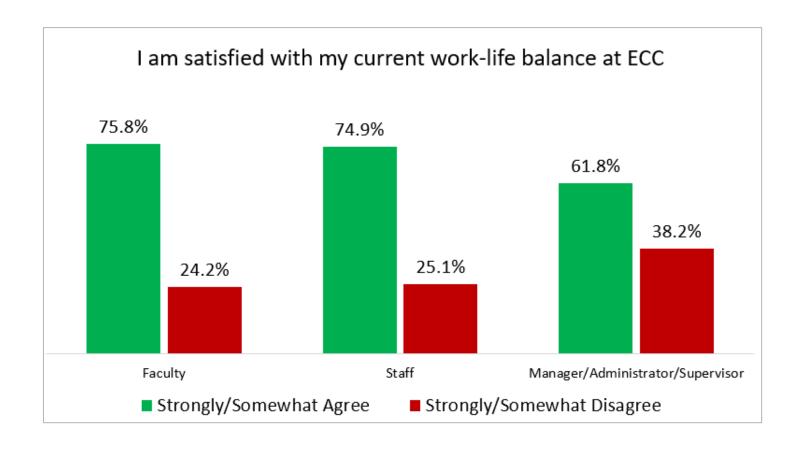
Top #5 topic where respondents indicated College was doing well

Remote Work & Schedule

Top #5 topic where respondents indicated College needed to improve



### Work-Life Balance



#### **Qualitative Findings (Respondents Indicating College Was Doing Well)**

Flexible Work Schedules & Work-Life Balance (Top #3 Topic)

103 out of 1556 doing well comments

Flexibility of adjusting my schedule to help out with events that are after hours

Work/life balance- being able to work remote and work at the office is super helpful. At home I can concentrate without distractions or being pulled away. I get a lot of the technical data/form processing done and at work deal with the students face to face, its a good balance, keeps me fresh and sane.

Flexible Work Schedules and Work-Life Balance was the #3 topic where respondents indicated College was doing well

#### **Qualitative Findings (Respondents Indicating College Was Doing Well)**

Compensation, Benefits, and Financial Security (Top #4 Topic)

90 out of 1556 doing well comments

The pay is better than most any other community college in Los Angeles metro.

The medical/dental/vision coverage I get from employment here has helped me care for my family immensely.

Compensation, Benefits, and Financial Security was the #4 topic where respondents indicated College was doing well

#### **Qualitative Findings (Respondents Indicating College Was Doing Well)**

ECC Convenience of Location & Proximity (Top #5 Topic)

76 out of 1556 doing well comments

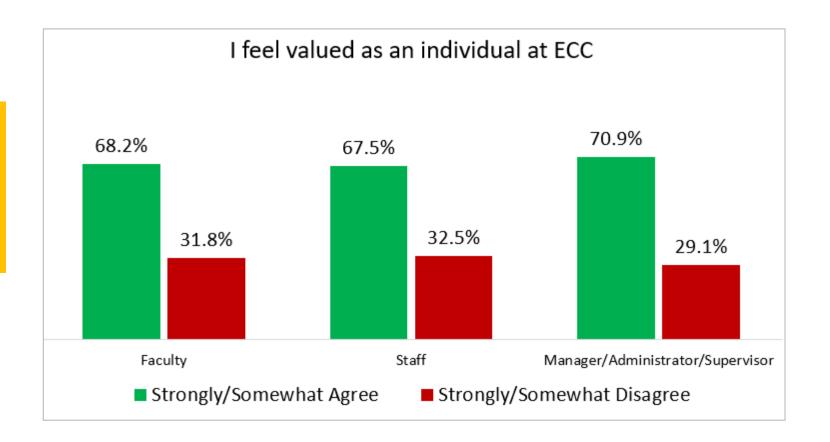
Proximity of work to home

Great location where we can have a positive impact on the community

ECC Convenience of Location & Proximity was the #5 topic where respondents indicated College was doing well

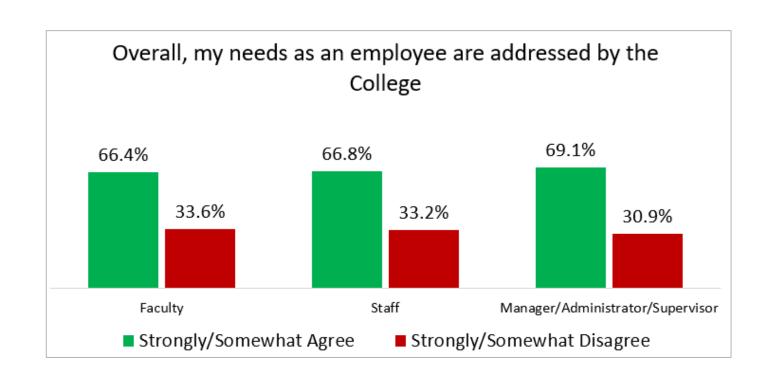


### Feeling Valued as an Individual at ECC



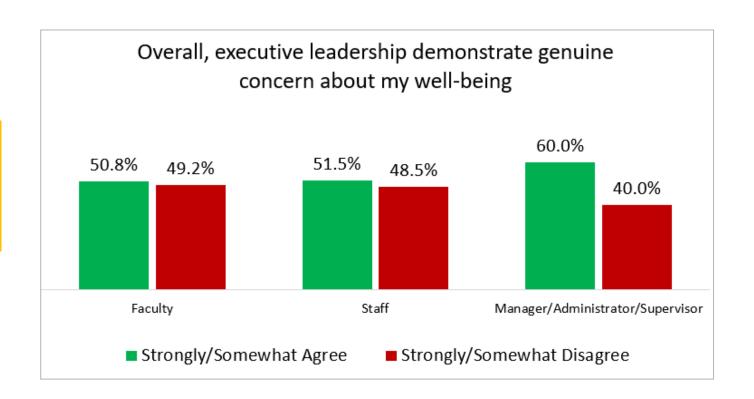


#### College Addressing Employee Needs



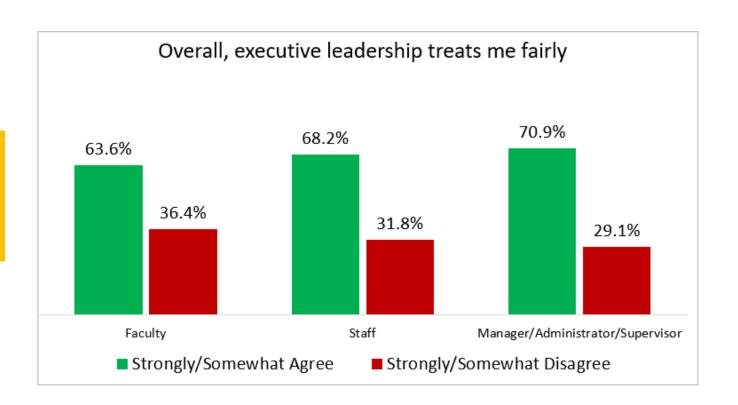


## Executive Leadership's Concern about Employee Well-Being



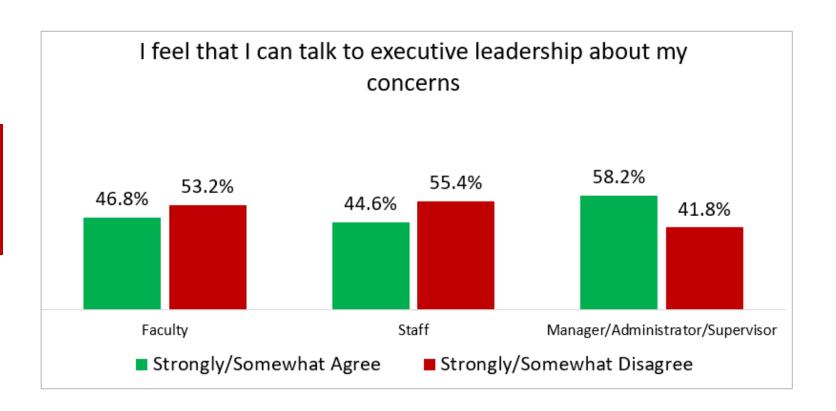


## Executive Leadership's Fair Treatment towards Employees





## Talk to Executive Leadership about Concerns



#### **Qualitative Findings (Respondents Indicating College Needed to Improve)**

Remote Work & Schedule (Top #5 Topic)

108 out of 1684 needs improvement comments

No obligation to come to campus 3 days a week when there's no reason to in my schedule, as long as all of my work and office hours are completed

better/fair/equitable remote work policy in Student Services and Administrative Services areas

We proved during COVID that my position could be performed 100% remote. I want that for all employees capable of doing so. My job is completely computer based, and I don't meet/work with anyone directly on campus. Keeping as many people off the roads in Los Angeles as possible should be a priority; it helps protect our environment, cuts down on traffic, and creates less wasted time for those of us being forced to commute just to sit alone in a cubicle on-campus.

Improved scheduling to enhance the work life balance

4-day work week

Remote Work & Schedule was the #5 topic where respondents indicated College needs to improve

# Communication & Vision/Direction of ECC

2024 QUANTITATIVE & QUALITATIVE RESULTS



### COMMUNICATION & VISION/DIRECTION OF ECC: SUMMARY QUANTITATIVE FINDINGS

Faculty, staff & managers expressed AVERAGE SATISFACTION with the YELLOW topics

Financial Planning

Strategic Planning

Executive Leadership's Example

Executive Leadership's Response to Challenges

Employees' Perception of Change & Innovation

Employees' Perception of Environmental Sustainability

Satisfaction increases for managers in this topic



Satisfaction increases for faculty in this topic



Respondents
expressed LOW
SATISFACTION with the
RED topics

Executive Leadership's Open Communication

ECC's Timeliness of Information Dissemination

Satisfaction increases for managers in this topic



Satisfaction increases for faculty in this topic



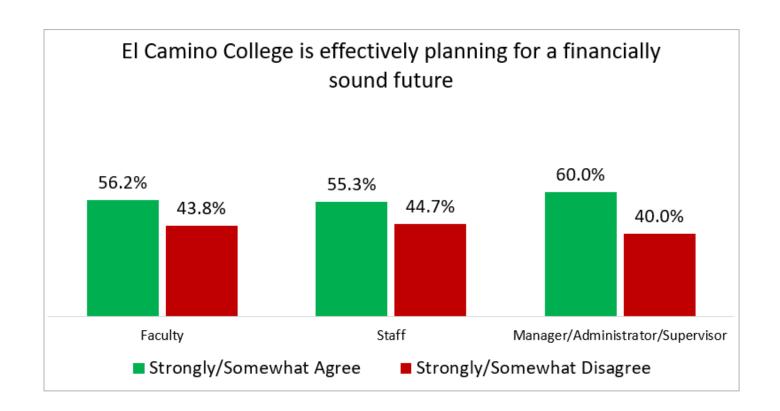
### COMMUNICATION & VISION/DIRECTION OF ECC: SUMMARY QUALITATIVE FINDINGS

**Executive leadership** 

Top #2 topic where respondents indicated College needed to improve

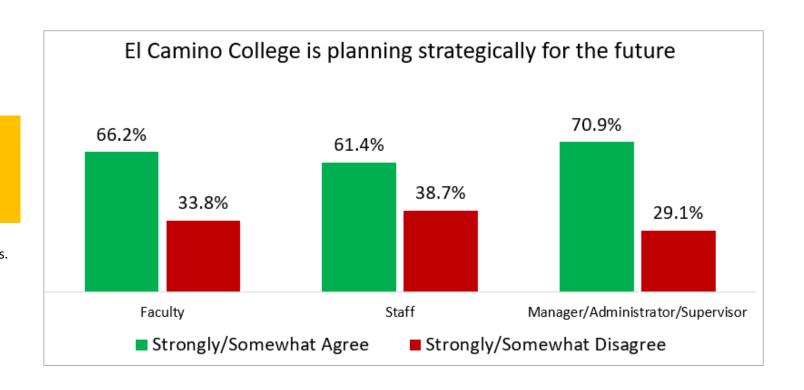


#### **Financial Planning**



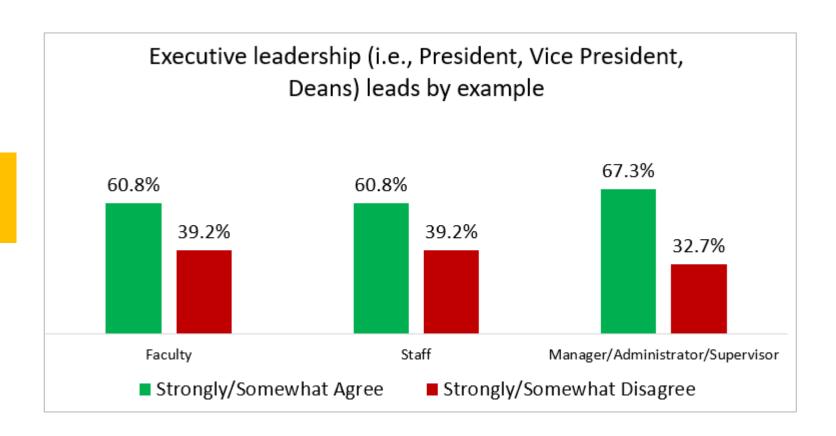


#### **Strategic Planning**



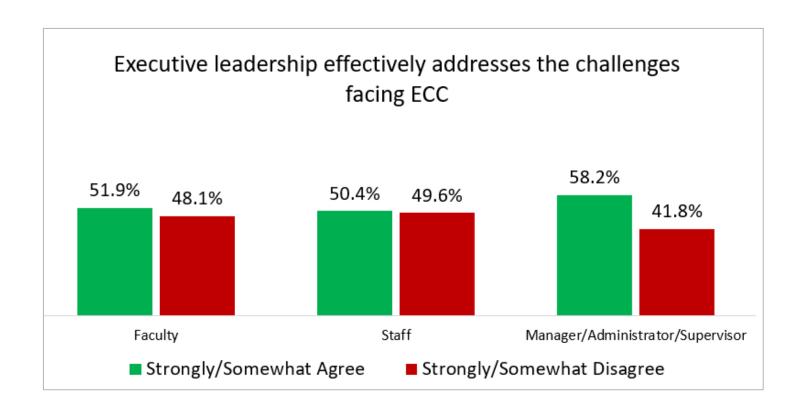


### **Executive Leadership's Example**



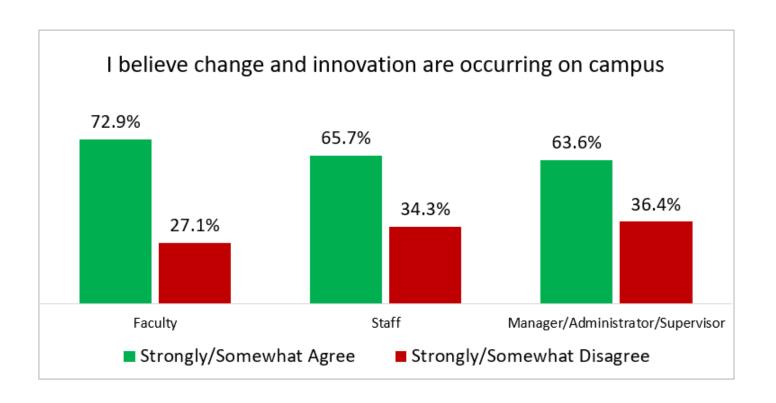


### **Executive Leadership's Response to Challenges**



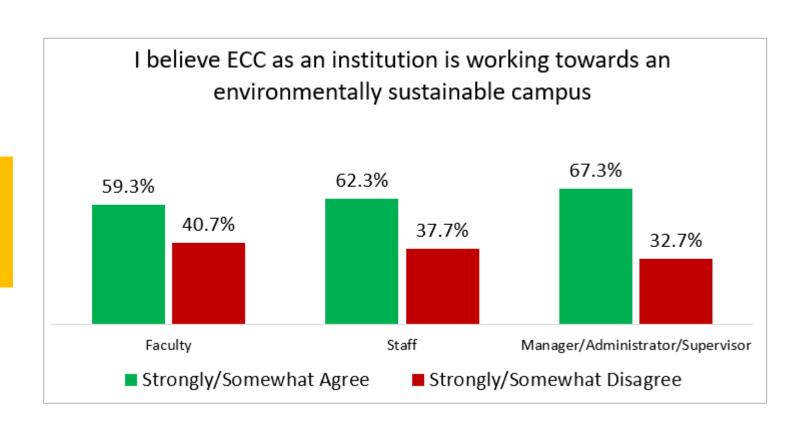


#### **Employees' Perception of Change & Innovation**



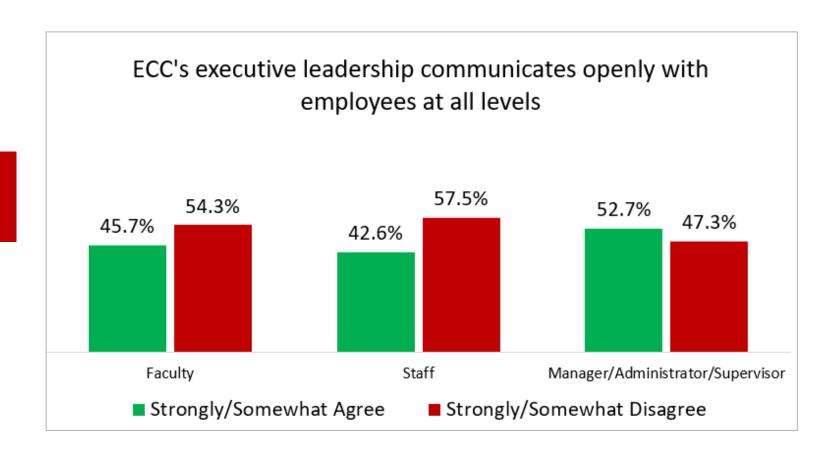


## Employees' Perception of Environmental Sustainability



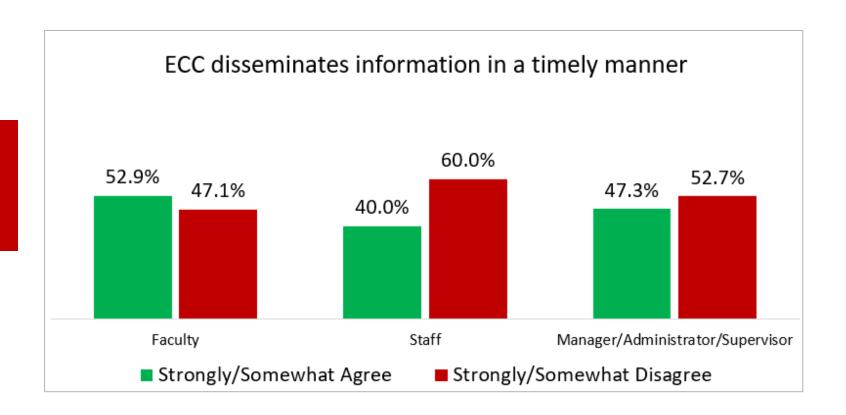


#### **Executive Leadership's Open Communication**





## **ECC's Timeliness of Information Dissemination**



### COMMUNICATION & VISION/DIRECTION OF ECC Qualitative Findings (Respondents Indicating College Needed to Improve)

**Executive Leadership (Top #2 topic)** 

98 out of 1391 needs improvement comments

I believe there is room for improvement in the leadership style exhibited by my executive leaders in team meetings. A more respectful and trusting approach towards direct reports would enhance team morale and foster a more unified, transparent work environment that aligns with the positive image presented to the broader community.

The top level of leadership could be more transparent and work on trusting & appreciating its employees better.

Resources and opportunities are distributed on our campus in a very uneven fashion. Some areas are treated favorably, others are not. Executive leadership is perceived to have "favorites," and those favorites are in the inner circle for decision-making and for resources. Rather than resources - positions, growth opportunities, etc. - being distributed based on our institutional goals or on merit, the insiders keep getting opportunities and other areas are neglected.

Executive leadership was the #2 topic where respondents indicated College needs to improve

#### Service to Students

2024 QUANTITATIVE & QUALITATIVE RESULTS

#### SERVICE TO STUDENTS: SUMMARY QUANTITATIVE FINDINGS

Faculty, staff & managers expressed HIGH SATISFACTION with the GREEN topics

ECC as welcoming environment for students

ECC as improving processes for students

- Race/ethnicities
- Gender identities
- Sexual orientations
- Physical disabilities
- Learning disabilities
- Mental health

- Economic backgrounds
- · Religious affiliations
- Immigration statuses
- Age
- · Housing insecurity

Employees addressing needs of diverse students

Faculty & managers expressed AVERAGE SATISFACTION with the YELLOW topic

Employees addressing needs of diverse students (political affiliations)

Satisfaction increases for staff in this topic



When the satisfaction level of an employee group changes, it shifts by one level, either higher or lower.

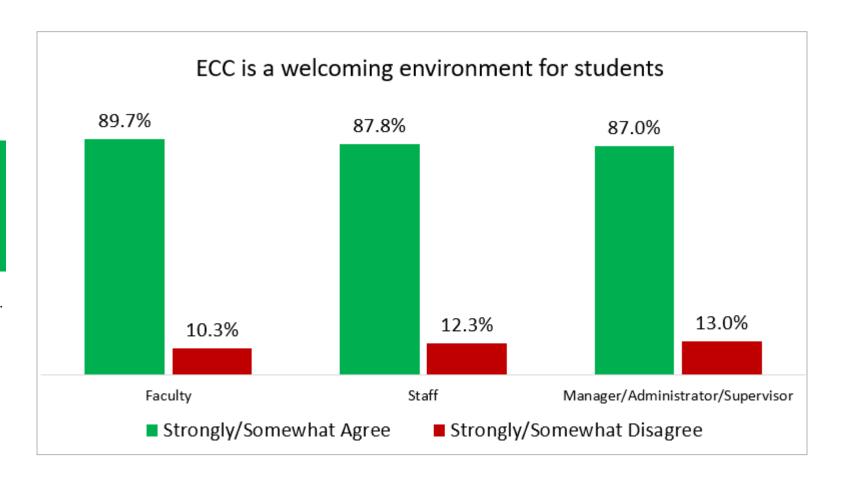
#### SERVICE TO STUDENTS: SUMMARY QUALITATIVE FINDINGS

Student Engagement and Impact

Top #2 topic where respondents indicated College was doing well

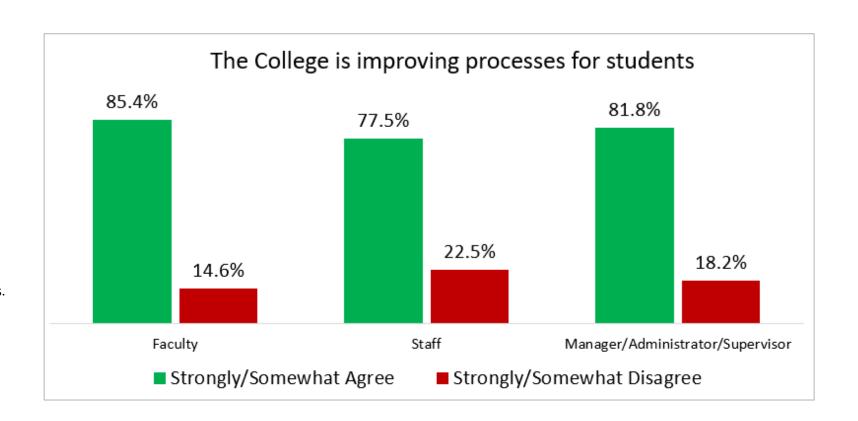


## ECC as welcoming environment for students





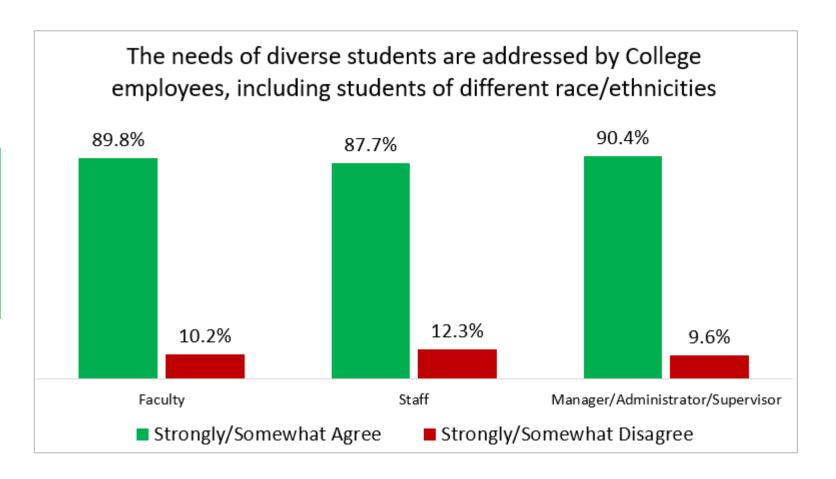
#### ECC as improving processes for students





**Employees addressing needs of diverse students** 

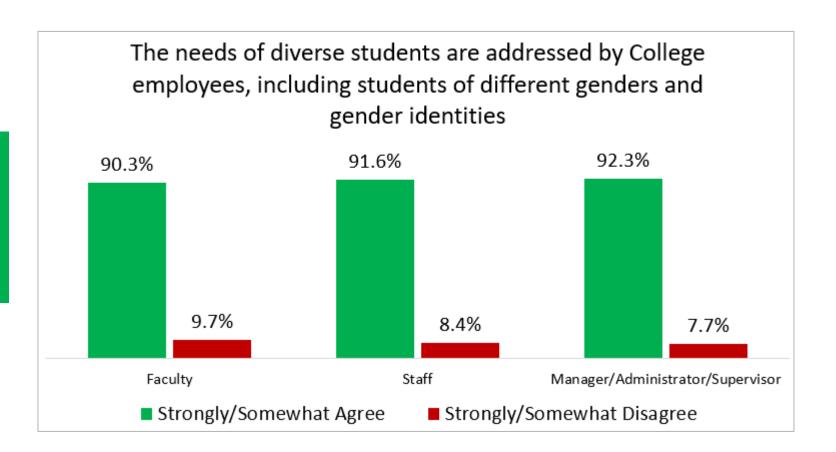
Race/ethnicities





**Employees addressing needs of diverse students** 

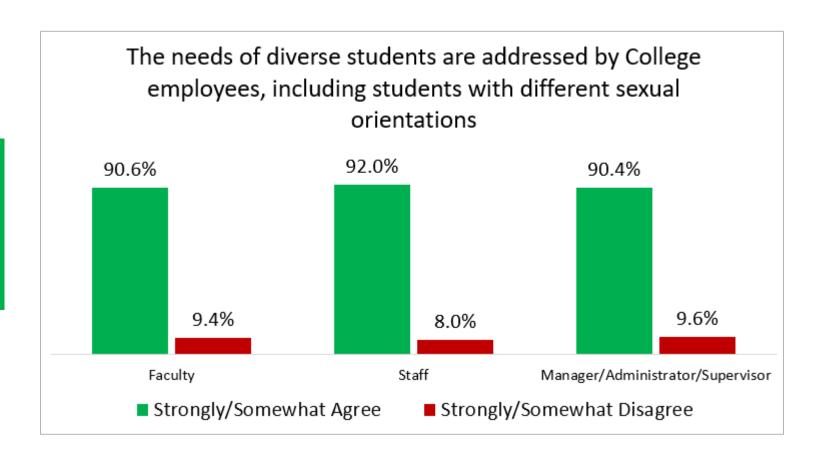
Genders/gender identities





#### **Employees addressing** needs of diverse students

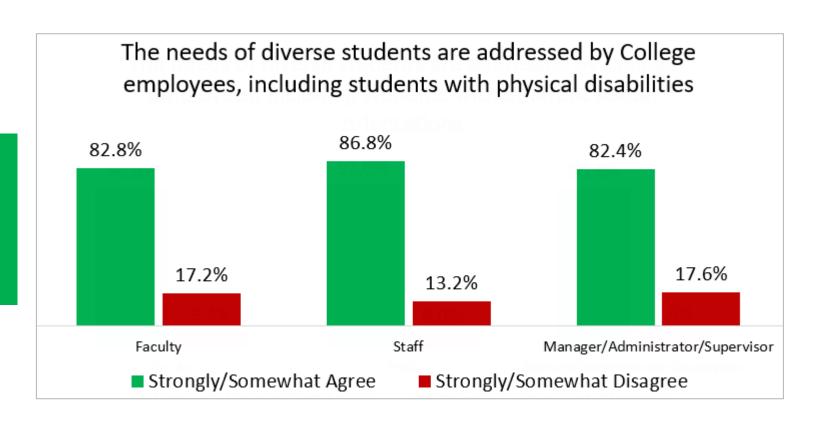
#### Sexual orientations





**Employees addressing needs of diverse students** 

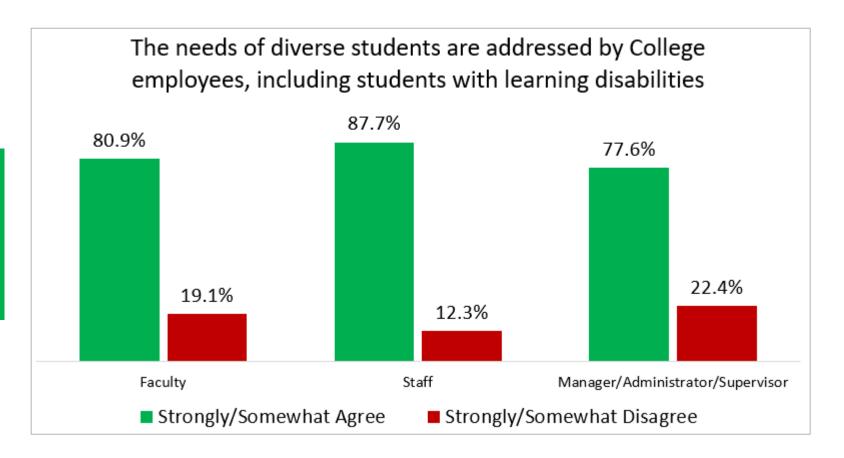
Physical disabilities





**Employees addressing needs of diverse students** 

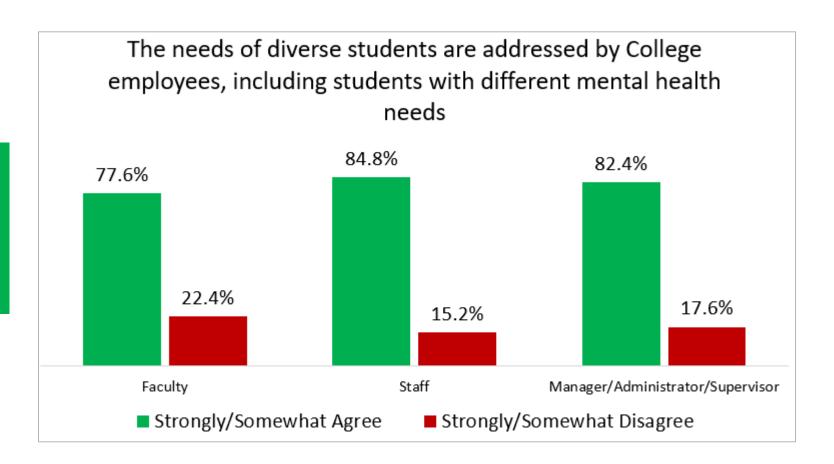
Learning disabilities





#### **Employees addressing needs of diverse students**

#### Mental health



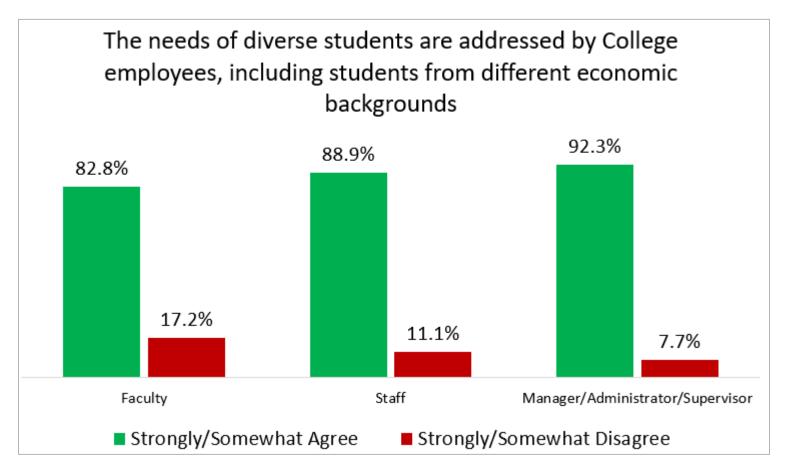


### Employees addressing needs of diverse students

#### **Economic backgrounds**

The color of this theme reflects the satisfaction level presented in the summary slide of the quantitative findings.

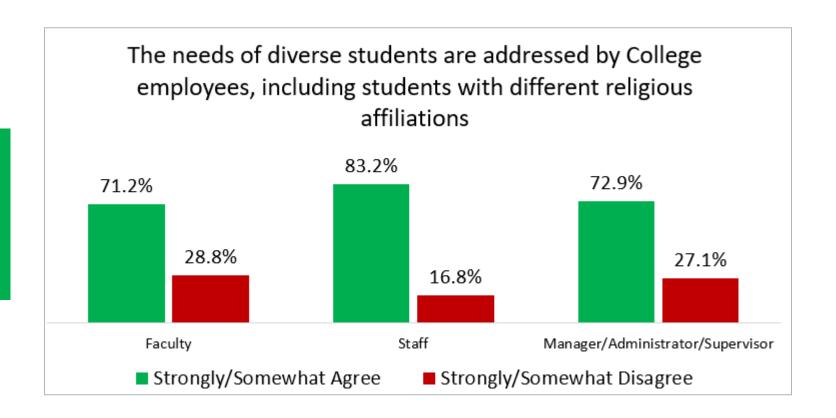
### **SERVICE TO STUDENTS Quantitative Findings**





**Employees addressing** needs of diverse students

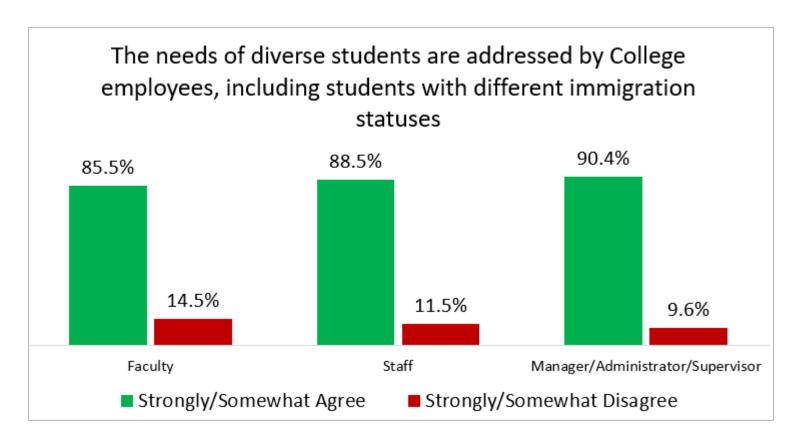
Religious affiliations





**Employees addressing needs of diverse students** 

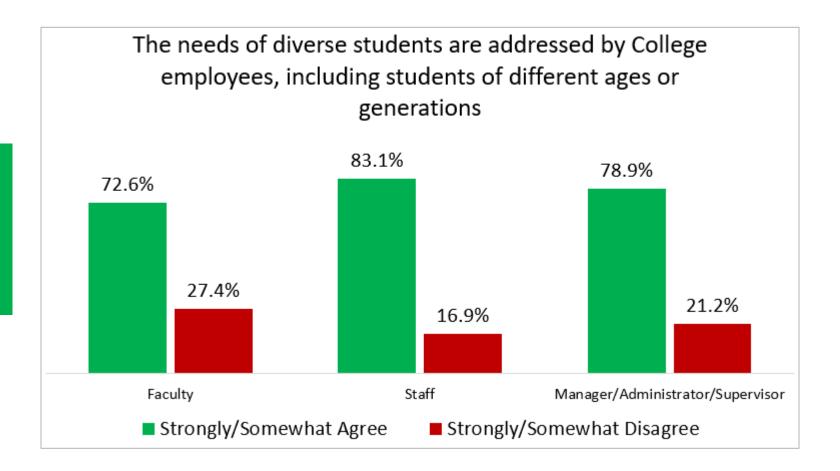
Immigration statuses





**Employees addressing** needs of diverse students

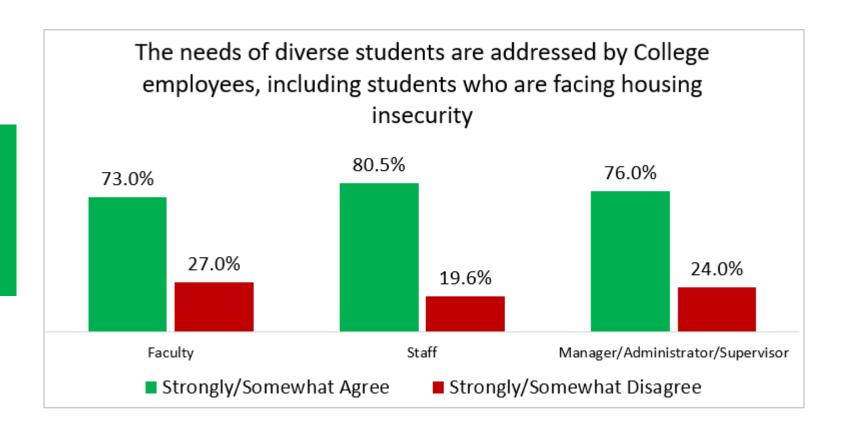
Ages/Generations





**Employees addressing needs of diverse students** 

Housing insecurity



#### **SERVICE TO STUDENTS**

#### **Qualitative Findings (Respondents Indicating College Was Doing Well)**

**Student Engagement and Impact (Top #2 Topic)** 

289 out of 1568 doing well comments

**Gratification** from serving and **helping students** 

Our **students always inspire me** with their aspirations to change their lives, the lives of their families and their communities with education.

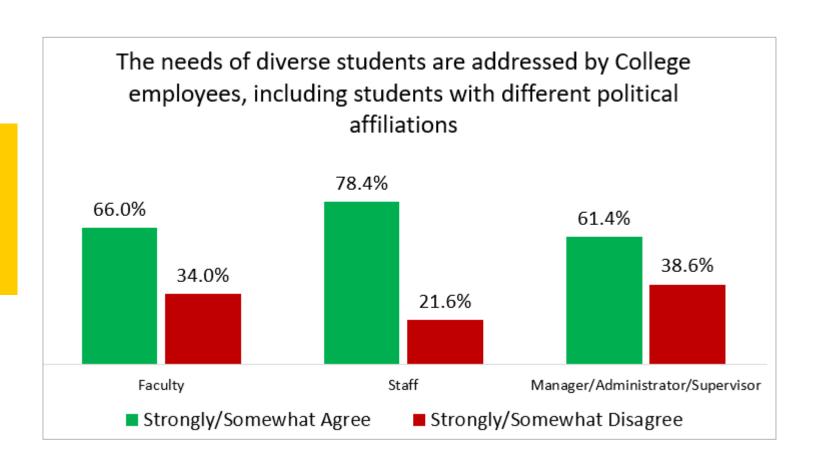
Being part of the solution, **making change so our communities can be more just and fair**. The opportunity to support students and their goals.

ECC Convenience of Student
Engagement and Impact was
the #2 topic where
respondents indicated College
was doing well



#### **Employees addressing needs of diverse students**

#### Political affiliations



# Diversity, Equity, Inclusion & Accessibility (DEIA)

2024 QUANTITATIVE & QUALITATIVE RESULTS



#### DIVERSITY, EQUITY, INCLUSION & ACCESIBILITY: SUMMARY QUANTITATIVE FINDINGS

Faculty, staff & managers expressed HIGH SATISFACTION with the GREEN topics

- Race/ethnicities
- Gender identities
- · Sexual orientations
- Physical disabilities
- Learning disabilities
- Immigration statuses
- Age

Faculty, staff & managers expressed AVERAGE SATISFACTION with the YELLOW topic

Diversity Experience Satisfaction

**Campus DEIA Efforts** 

Opportunities for Diversity Training

Executive Leadership Addressing Needs of Diverse Employees

ECC Providing Safe Spaces to Discuss about Racism

Personal Negative
Experiences with ECC
Employees Based on
Protected Characteristics

Satisfaction drops for managers in this topic



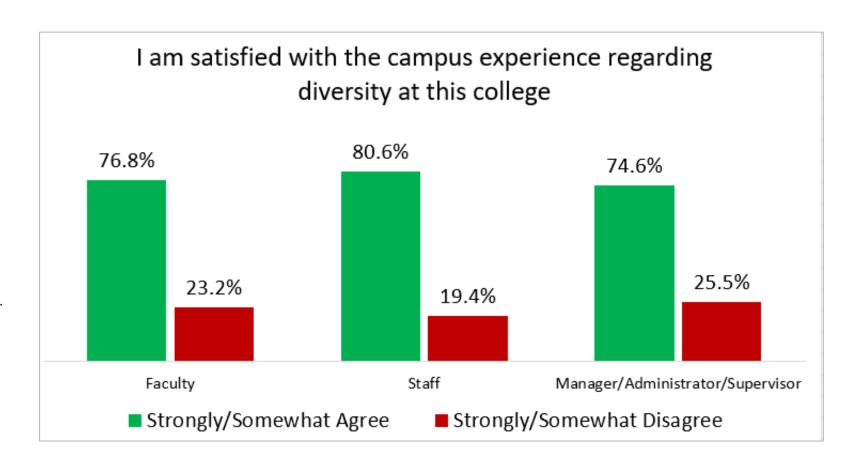
Satisfaction drops for faculty in regards mental health, economic backgrounds, religious & political affiliations



40% faculty, 34% staff, and 46% managers reported having negative experiences with other employees based on protected characteristics.

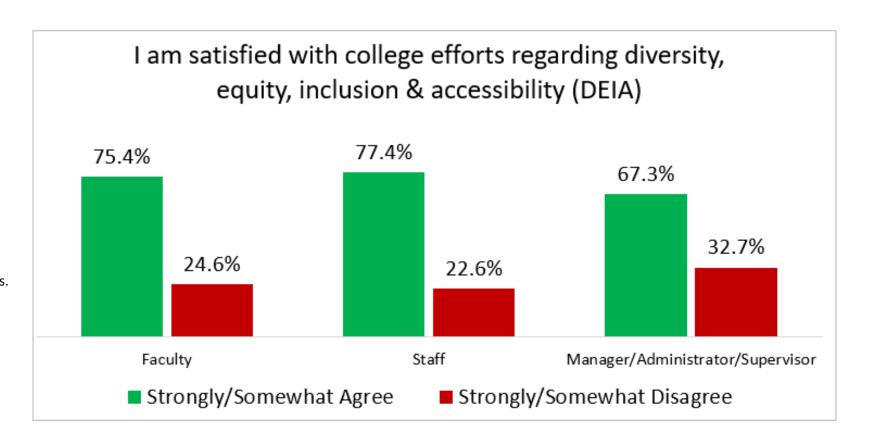


#### **Diversity Experience**Satisfaction



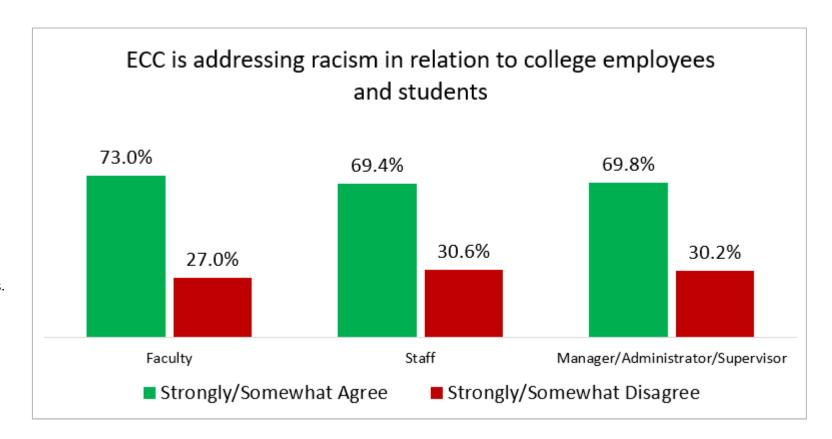


#### Campus DEIA Efforts



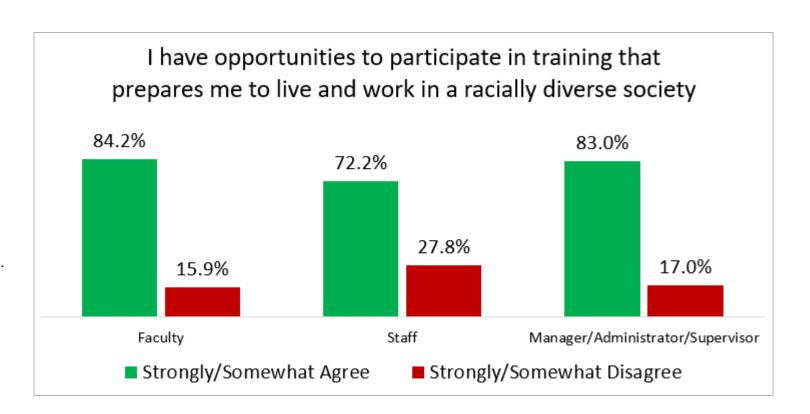


#### Campus DEIA Efforts





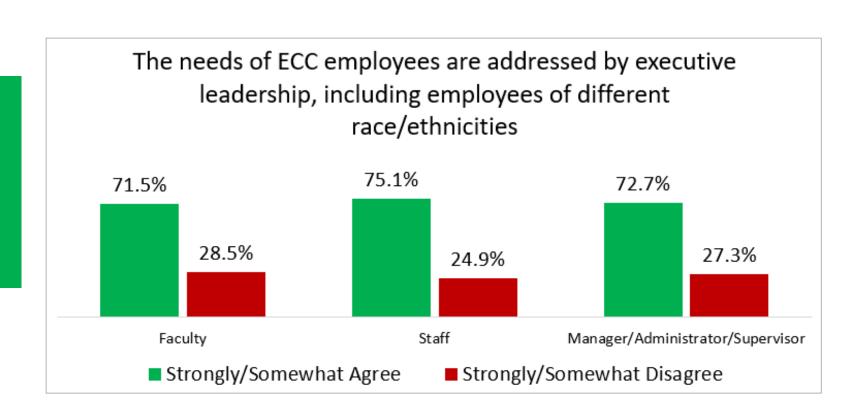
#### **Opportunities for Diversity Training**





## **Executive Leadership Addressing Needs of Diverse Employees**

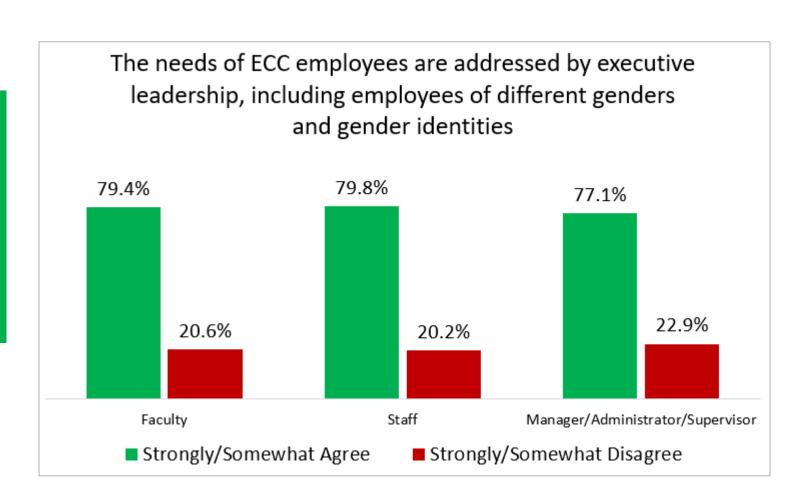
#### Race/ethnicities





**Executive Leadership Addressing Needs of Diverse Employees** 

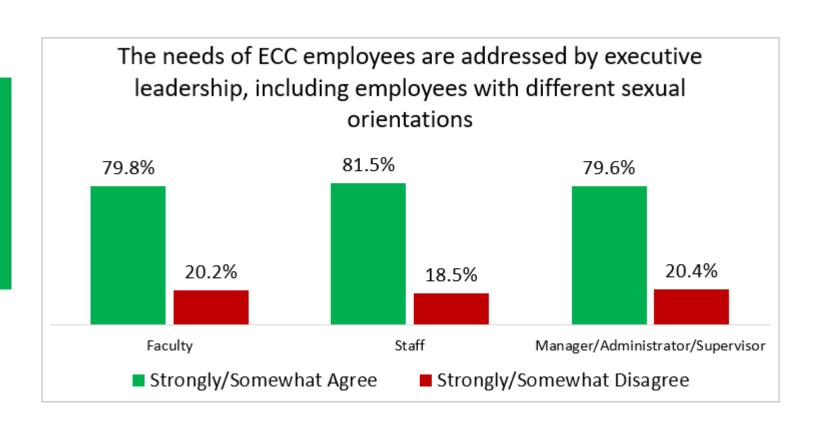
Genders/gender identities





## Executive Leadership Addressing Needs of Diverse Employees

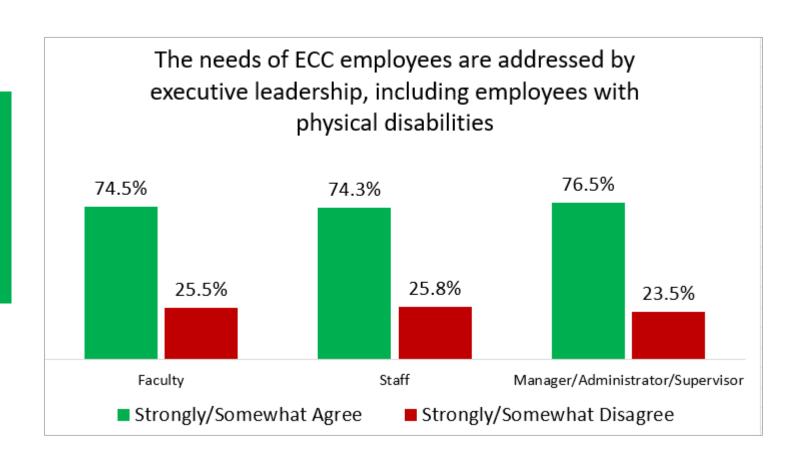
#### Sexual orientations





**Executive Leadership Addressing Needs of Diverse Employees** 

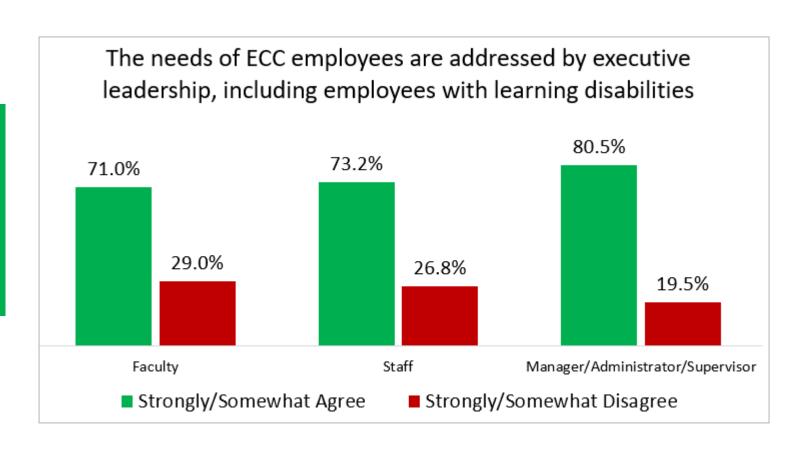
#### Physical disabilities





Executive Leadership
Addressing Needs of
Diverse Employees

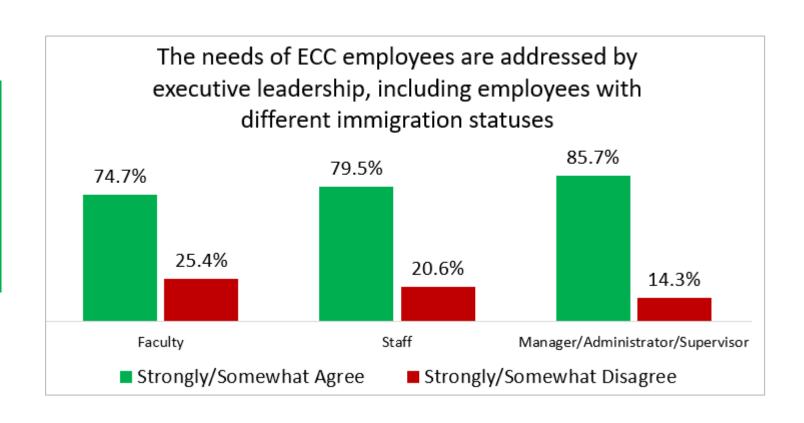
Learning disabilities





**Executive Leadership Addressing Needs of Diverse Employees** 

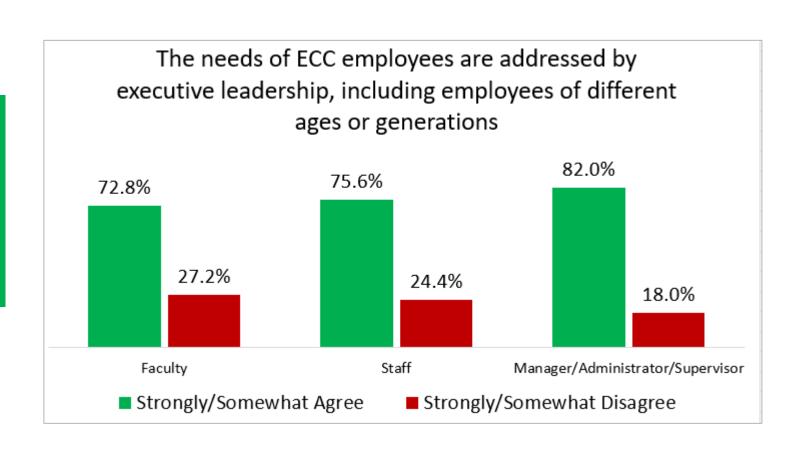
Immigration statuses





**Executive Leadership Addressing Needs of Diverse Employees** 

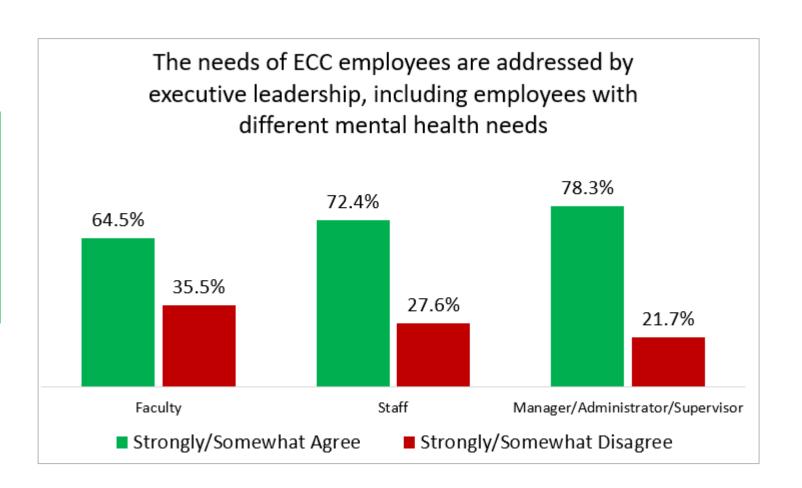
Ages/Generations





## **Executive Leadership Addressing Needs of Diverse Employees**

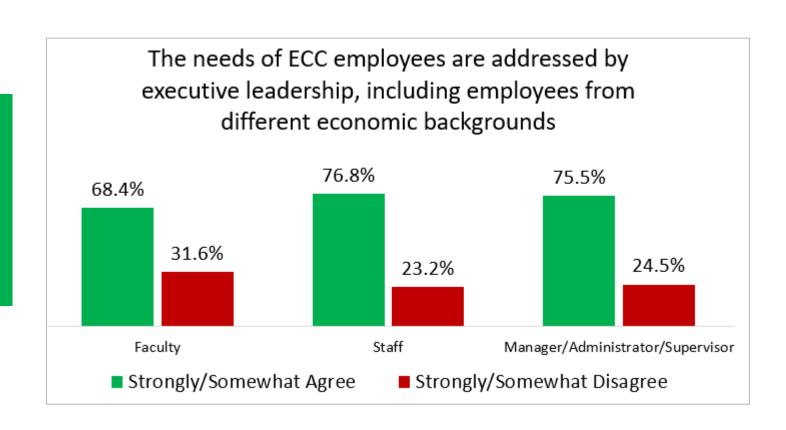
#### Mental health





**Executive Leadership Addressing Needs of Diverse Employees** 

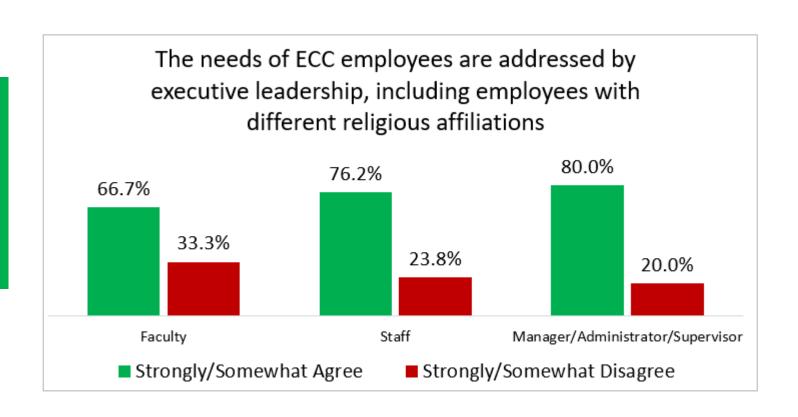
#### **Economic backgrounds**





**Executive Leadership Addressing Needs of Diverse Employees** 

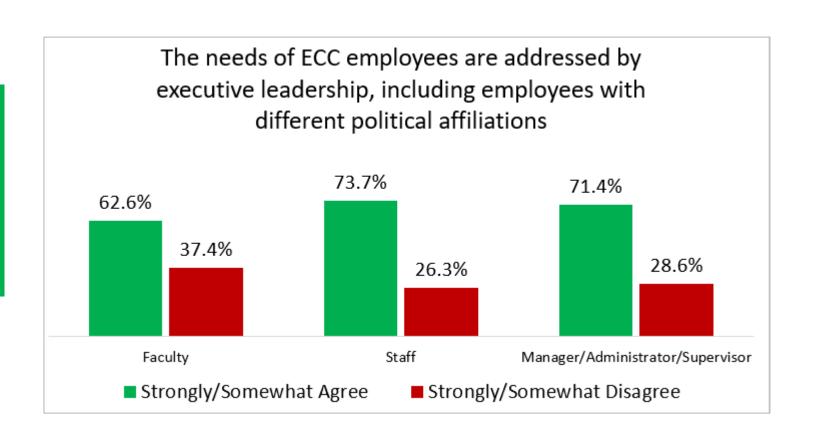
Religious affiliations





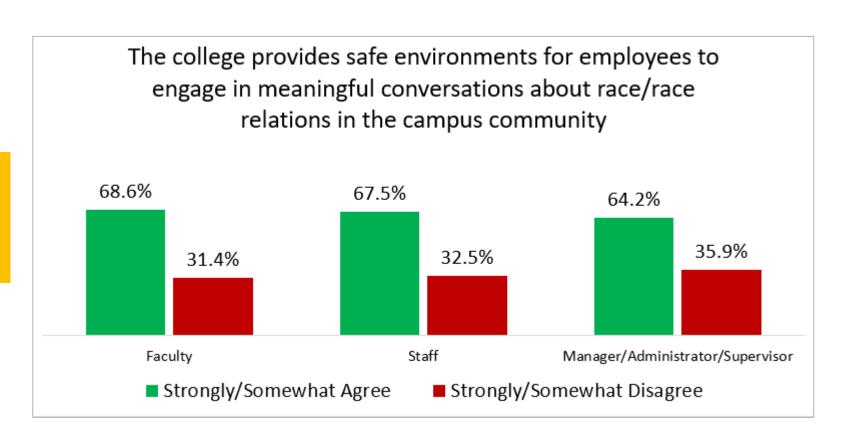
## **Executive Leadership Addressing Needs of Diverse Employees**

#### Political affiliations



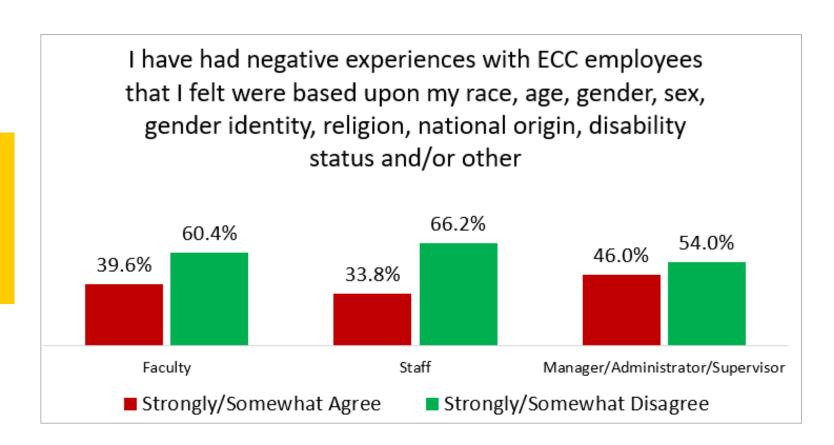


## to Discuss about Racism





Personal Negative
Experiences with ECC
Employees Based on
Protected Characteristics



# EEO General Committee Recommendations

#### Low Satisfaction & College Needs to Improve

Low **Satisfaction:** 0% to 49% of respondents strongly agree or somewhat agree with a survey statement

#### **QUANTITATIVE**

#### **Work Environment**

Safety After Dark

#### Communication & Vision / Direction of The College

 ECC's timeliness of information dissemination Share feedback with Campus
Safety and Security Consultation
Committee and request action
plan to address issue

Share feedback with **Executive Cabinet** to recommend the development of a policy regarding Communication timeliness standards

#### Summary Low Satisfaction & College Needs to Improve

Low **Satisfaction:** 0% to 49% of respondents strongly agree or somewhat agree with a survey statement

#### **QUALITATIVE**

#### **Work Environment**

- Top topic #1:
   Communication/Collaboration
- Top topic #3: Work Environment

#### **Professional Development**

Top topic #4: Professional Development

#### **Job Satisfaction**

Top topic #5: Remote Work & Schedule

Addressed by action plan coming from the Engagement Survey focus group on **Department Collaboration** 

Share feedback with **Professional Development Advisory Committee, Technology Committee, and HR Area VP**and request actions to address issues related to professional development.

Addressed by last ECCE MOU signed (actions to take place for remote work arrangements) on 10/31/2024

#### Summary Low Satisfaction & College Needs to Improve

Low **Satisfaction:** 0% to 49% of respondents strongly agree or somewhat agree with a survey statement

#### **QUANTITATIVE**

#### **Job Satisfaction**

• Talk to executive leadership about concerns

#### Communication & Vision / Direction of The College

Executive leadership's open communication

#### **QUALITATIVE**

#### **Work Environment**

Top topic #2: Executive Leadership



Addressed by the action plan coming from the Engagement Survey focus group on Department Leadership

